



# 2023 Draft Budget

November 21, 2022



# Message from the City Manager

For the consideration of our Mayor and Council, City of Lloydminster Administration is pleased to present the Draft 2023 Municipal Budget.

Investment in critical infrastructure headlined much of the previous budget year for the City of Lloydminster. In addition to completing several roadway improvement projects the City opened the new Fire Station No. 1 at a cost of approximately \$10 million.

The City also embarked on the planning and design phase of a new indoor-ice facility to replace the Centennial Civic Centre, which is approaching the end of its serviceable life. Throughout 2022, tremendous progress was made in the construction of the new Wastewater Treatment Facility, estimated to become operational in late 2023. As part of a continuing focus on enhancing the viability of Lloydminster's downtown, Administration is proposing to proceed with the first phase of the Downtown Area Redevelopment Plan at a cost of \$2.3 million, with another \$2.3 million allocated to the downtown portion of the annual Water and Sewer Replacement Program.

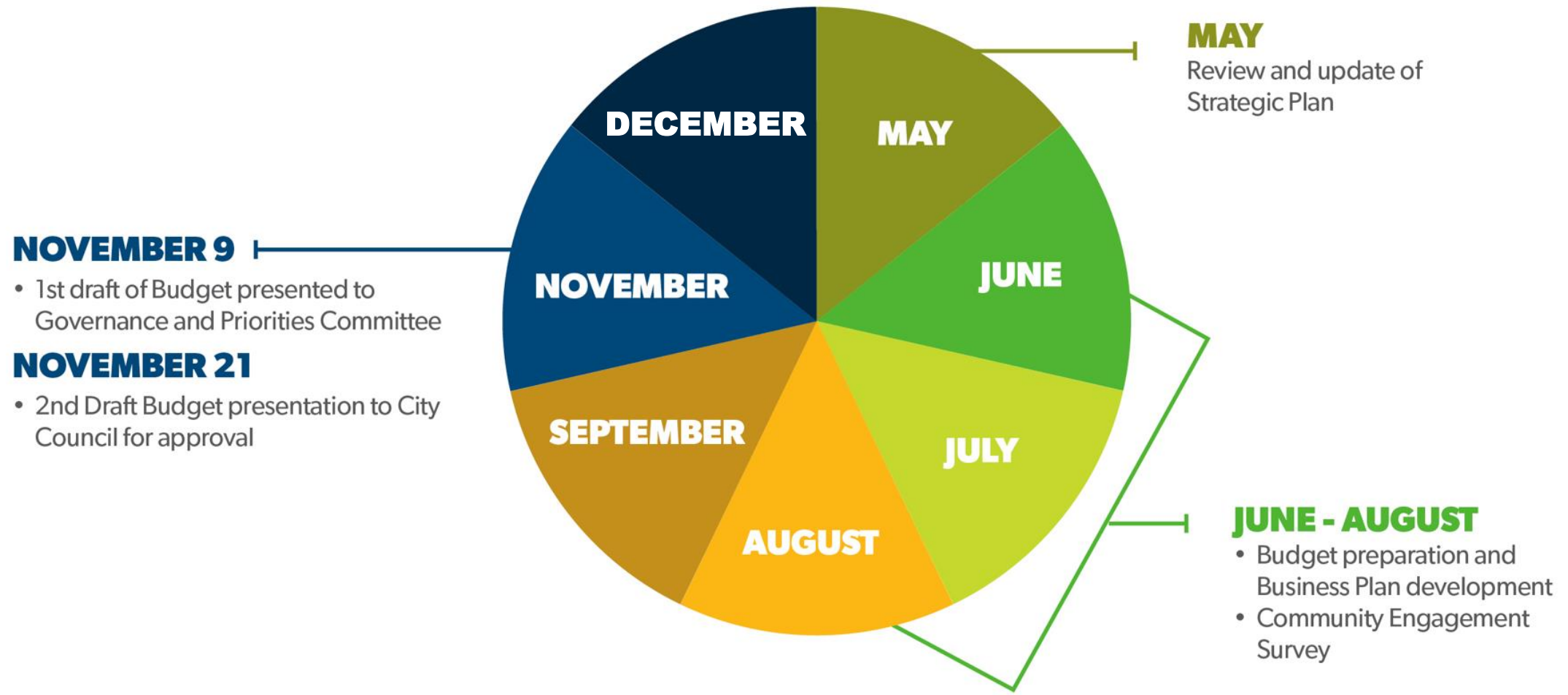
2022 brought unique challenges in the wake of the COVID-19 pandemic, including wildly fluctuating fuel costs, and increased equipment costs; problems compounded by rising inflation and the unpredictable availability and price of certain goods and materials. These factors are having an impact on the City's ability to accurately plan and budget projects over the long term. Looking ahead, Administration is hopeful for increased revenue sharing from both Alberta and Saskatchewan, as the economies in both provinces have seen notable improvement over the past year.

Within the 2023 Draft Budget, Council will receive Administrative recommendations for continued investment in key infrastructure, in addition to major new items including improvements in the downtown core, trail and sidewalk upgrades, and commencement of the Lloydminster Place event facility project.

In mapping fiscal priorities for 2023, Administration sought to maintain 2022 municipal service levels and minimize tax increases required to sustain basic services.



# 2023 Budgeting Process



# Community Engagement

From June 13 to August 8, the City of Lloydminster deployed a budget-simulation tool to learn about residents' priorities and gauge their spending priorities for municipal services.

Participants were tasked with increasing, decreasing or maintaining their property tax funding for different budget categories, while staying within a balanced budget. The exercise informed residents on municipal functions while asking them to provide feedback based on the City's service levels and budgets.

This year's survey included a section on Trails and Sidewalks, as work in this area constitutes a significant portion of the proposed 2023 capital plan.



**8-week** survey period

**1,094** unique visitors

**209** completed surveys

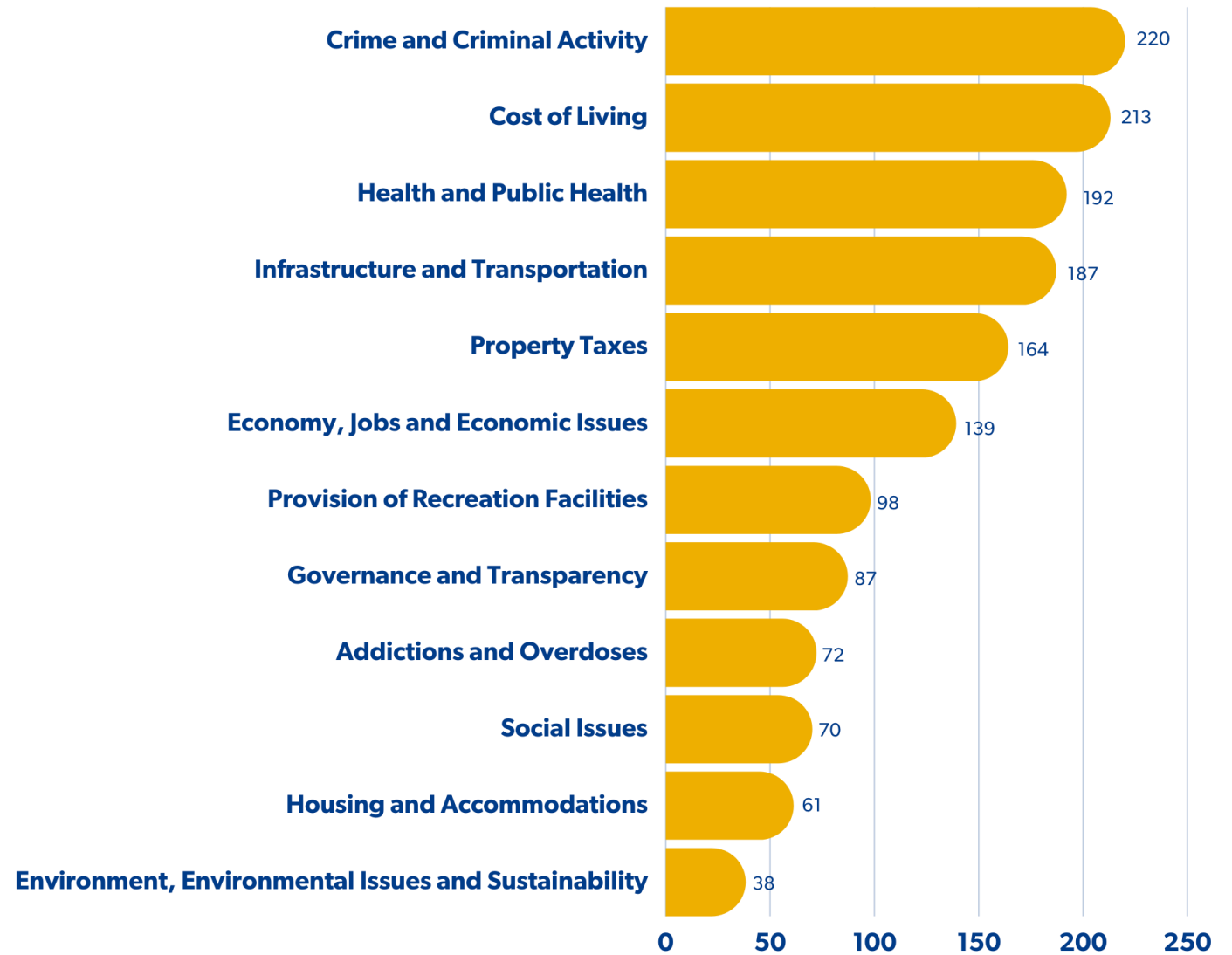
**316** comments

# Community Issues

To better understand the issues and priorities in the community, participants were asked to rank a list of 12 options.

The top issues identified were criminal activity, cost of living, and public health.

Environmental issues and housing were found to be lowest priority of the options listed.



# Overview

Municipal spending allocation preferences as expressed in 2023 budget simulation

Service Area	Increase Spending	Maintain Spending	Decrease Spending	Data Summary
Funding Social Services	43%	28%	29%	Increase Spending
Funding Protective Services	32%	35%	33%	Maintain Spending
Funding Government Services	8%	24%	68%	Decrease Spending
Funding Transportation Services	47%	31%	22%	Increase Spending
Funding Planning and Development Services	14%	31%	55%	Decrease Spending
Funding Recreation and Cultural Services	31%	25%	44%	Decrease Spending

\*Data accounts for all desired increase and decrease allocations.



Learn more at  
[yourvoicelloyd.ca](https://yourvoicelloyd.ca)





# Municipal Overview



# Strategic Plan (2022-2025)



Deliver Good Governance



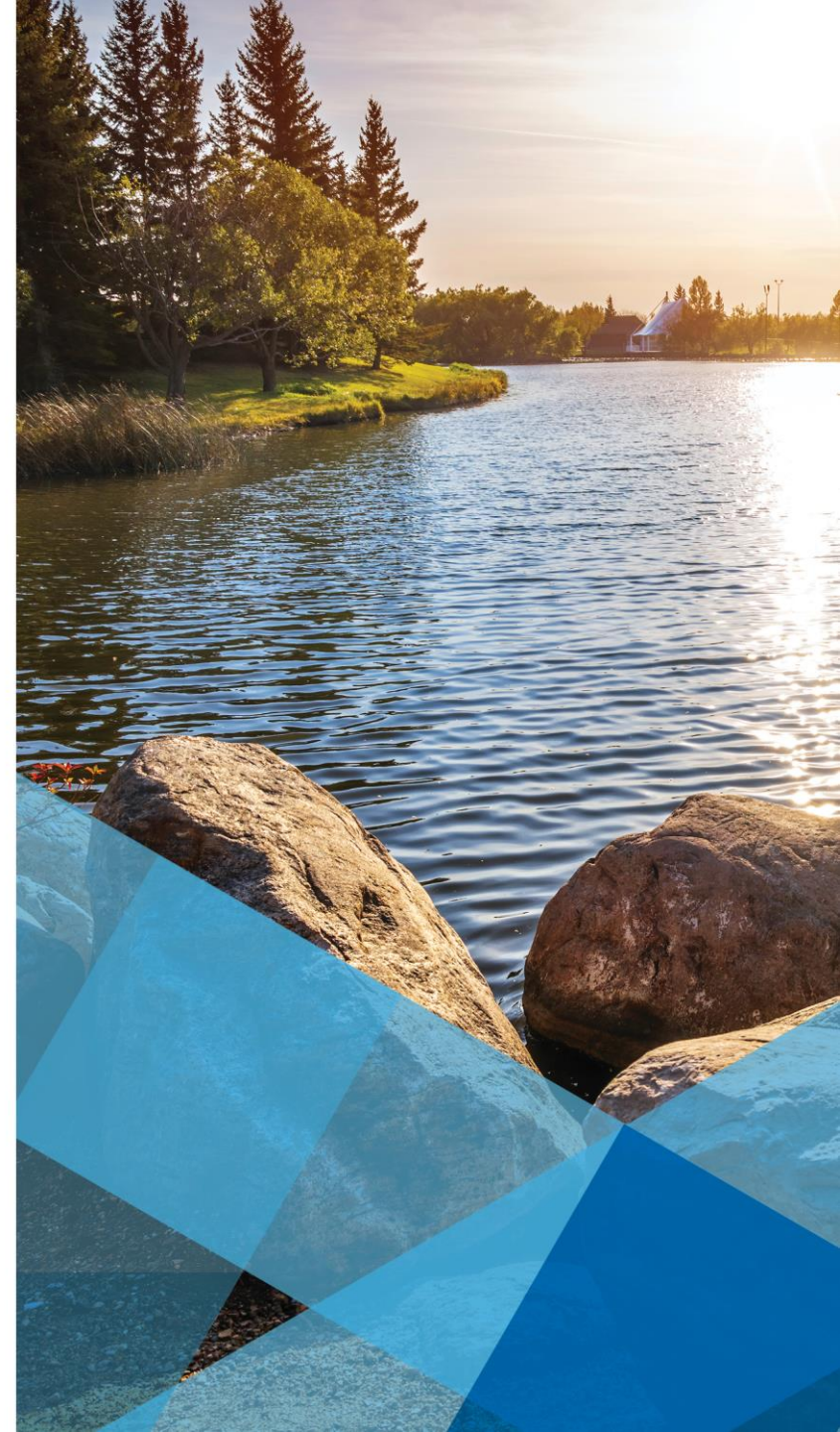
Manage our Environment and Infrastructure



Build Economic Resilience

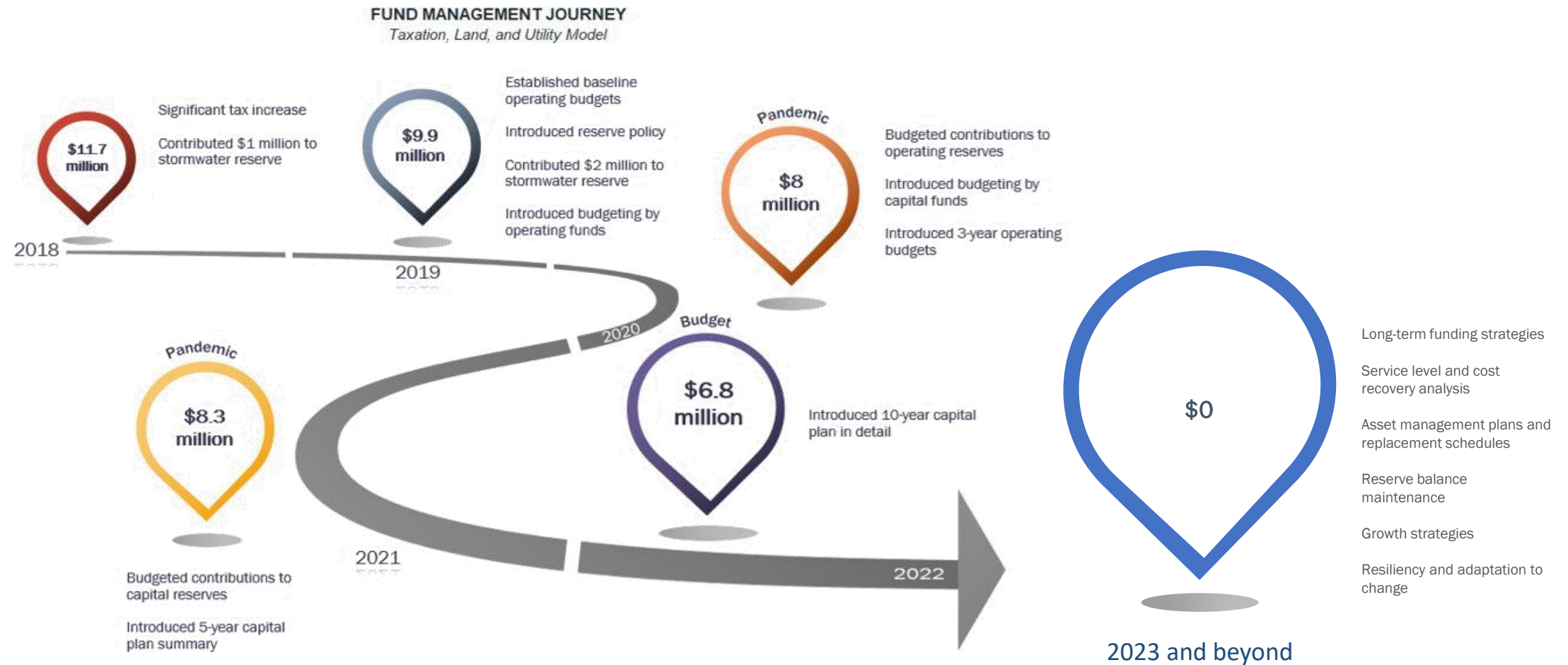


Provide a Safe Community



# Where are we now?

## Financial Sustainability



# Where are we going?

## Financial Sustainability





# Progress and Opportunities



- Healthy economic interest in region.
- 2% anticipated assessment growth.
- Drawing from reserves to support a lower municipal tax rate impact.
- Investment rates have returned.
- Construction of Wastewater Treatment Facility on schedule.
- Proposing the same level of municipal services as 2022.



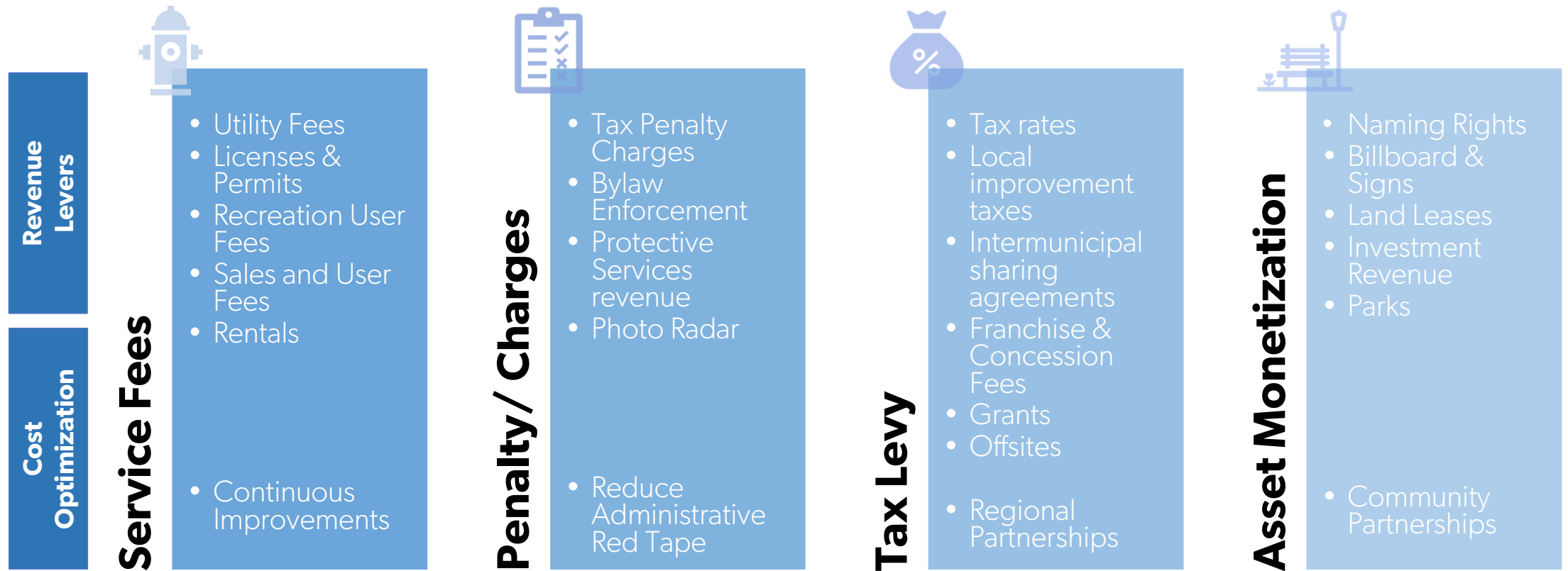
- Economic recovery from pandemic.
- Employment and other economic opportunities on the rise.
- Anticipate further growth as economic recovery continues.
- Choosing a realistic approach to challenging economy.
- Continuing to seek and implement efficiencies in operations.

# Cautions and Continuous Improvement



- Ensure contributions to reserve balances outpace draw from reserves to ensure long-term sustainability.
  - Debt is a financial instrument that allows major capital projects to proceed. The repayment of the debt has an impact on future tax and user fees.
  - Continue to address critical infrastructure gaps (*Lloydminster Place, Archie Miller Arena, Downtown Area Redevelopment Plan, etc.*).
  - Continue to establish long-term infrastructure replacement plans.
- Inflationary factors are fluctuating on the supply chain, delivery as well as fuel costs and interest rates making future costs uncertain.
  - MSI funding ends in 2023 and LGFF introduced for 2024/25 however no formula is established.
  - RCMP retro-pay unresolved and new contract negotiations in future.

# Maintain Financial Stability

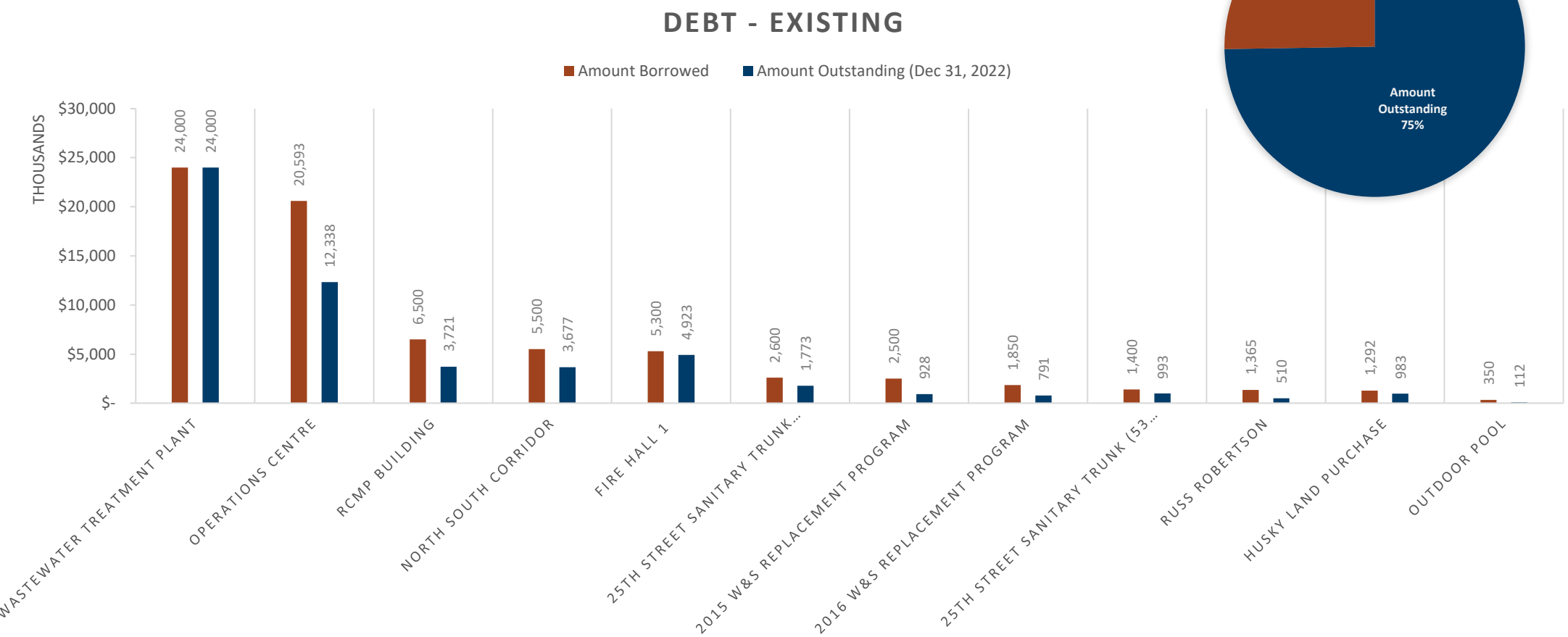




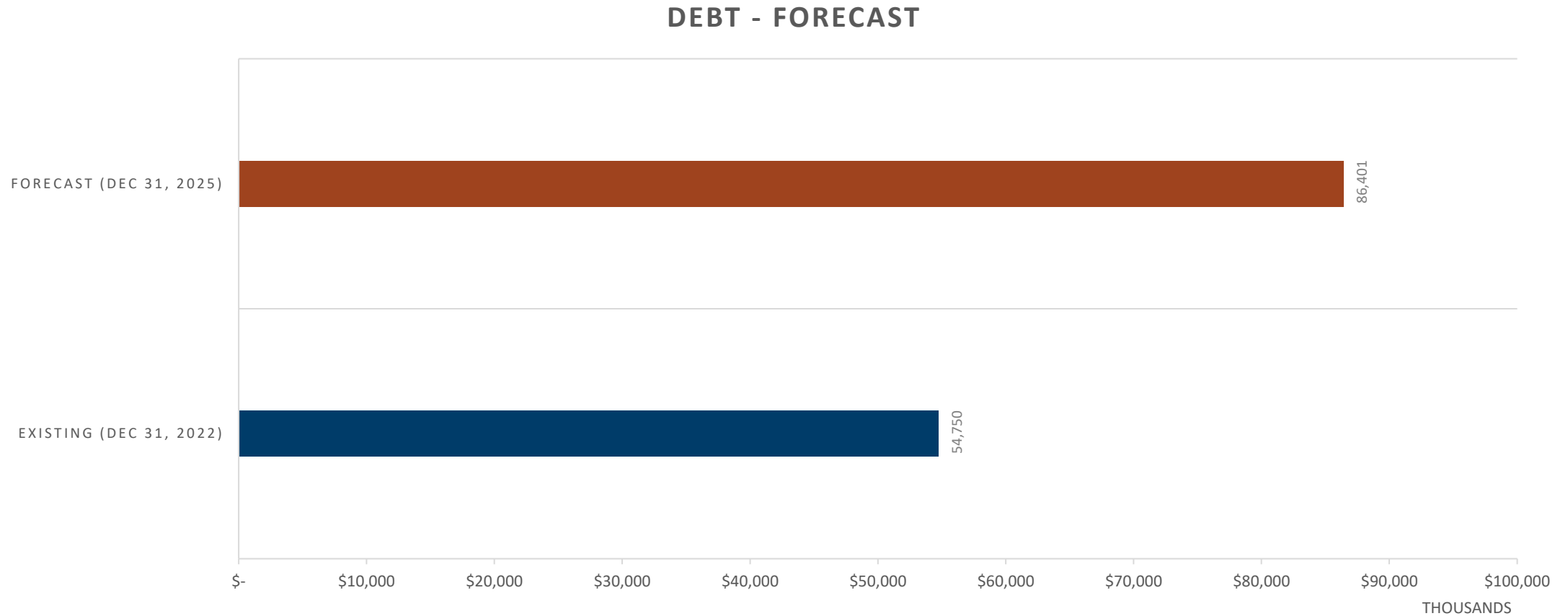
# 2023 Budget in Brief

- 4.8% tax levy requirement
- 4.5% taxation user fee requirement
- 5% utility fee requirement
- 2% estimated growth
- Inflationary factor
- Maintain existing service levels
- 1% annual contribution to operating reserves
- 1.5% annual contribution to capital reserves
- Operating draw from reserves to support reasonable tax rate
- \$6 million increase in operational costs
- \$64 million in capital project costs
- Prior year approved capital project costs excluded
- Amortization (unfunded) excluded

# Debt – Existing

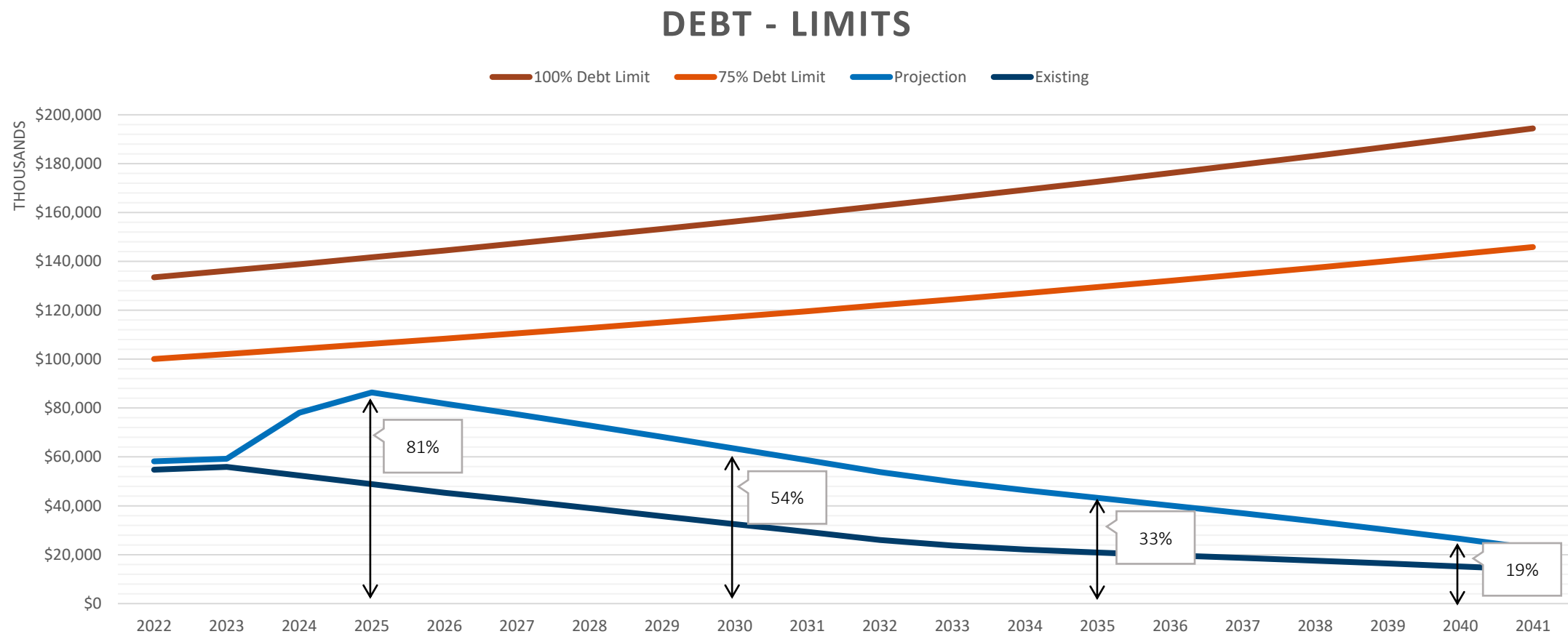


# Debt - Forecast

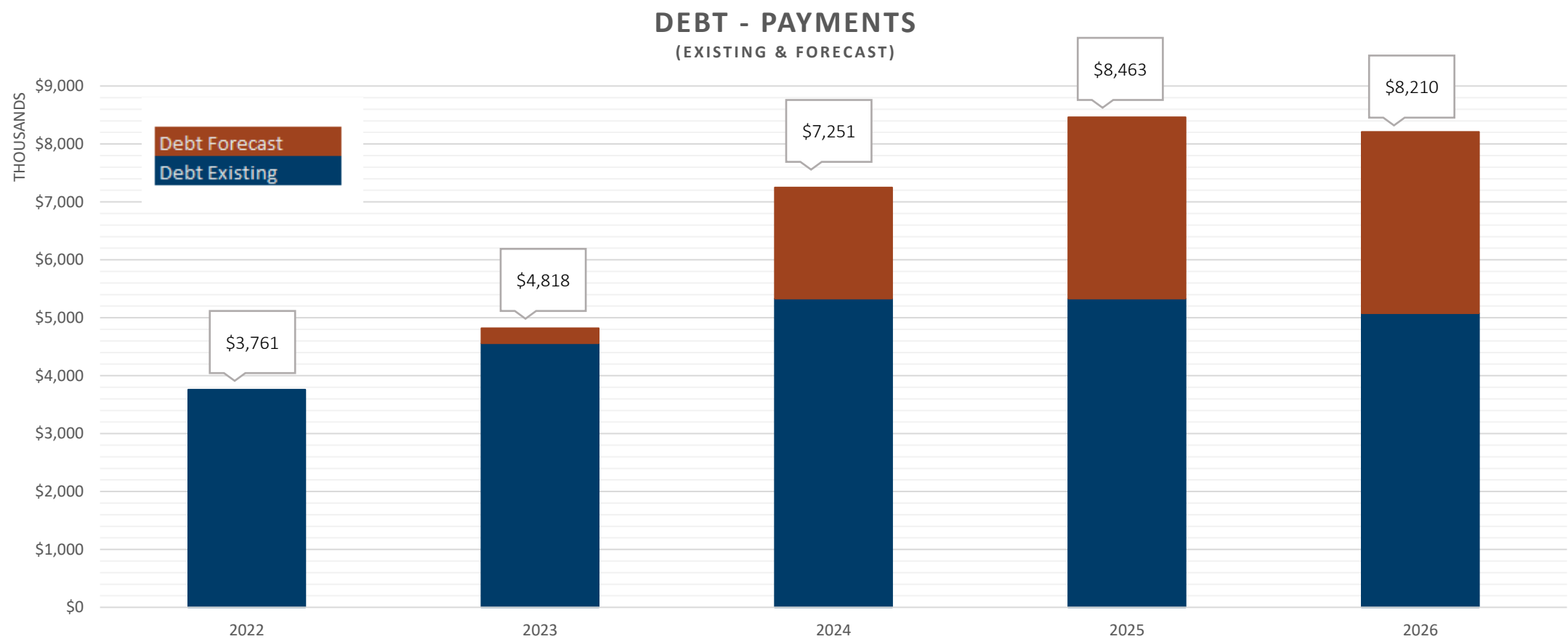




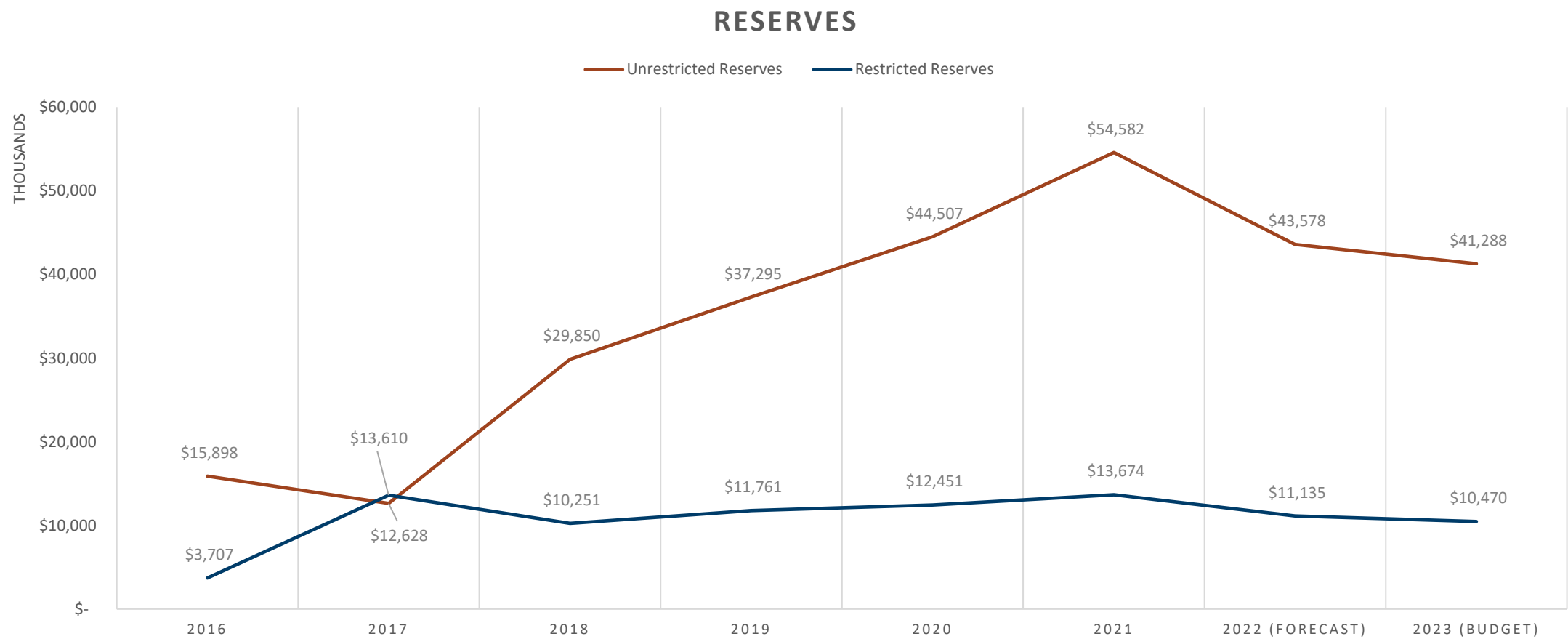
# Debt – Limits *(Existing & Forecast)*



# Debt – Payments *(Existing & Forecast)*



# Reserves - Balances





# Reserves

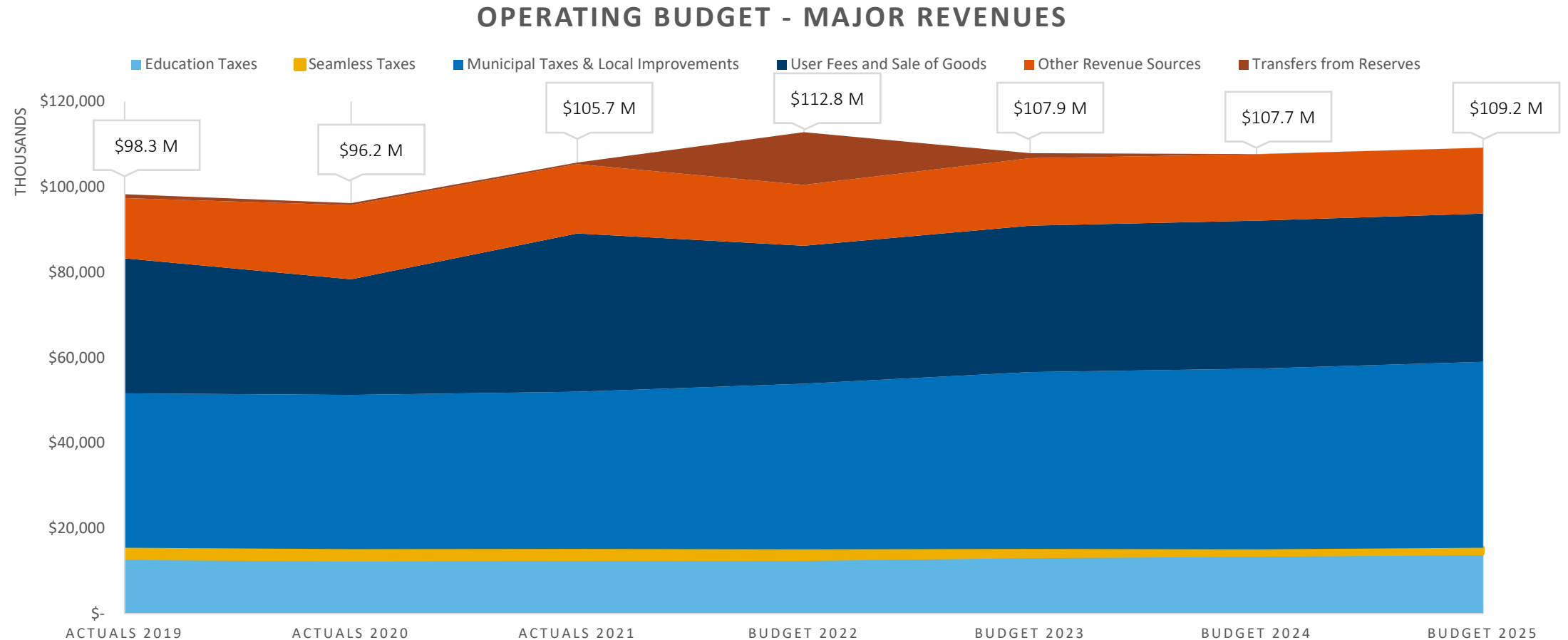
	Prior Year Dec 31, 2019	Prior Year Dec 31, 2020	Prior Year Dec 31, 2021	Forecast Dec 31, 2022	Budget Dec 31, 2023
<b>Restricted Reserves</b>					
Business Improvement District (BID)	166,629	158,969	156,414	156,414	146,414
Grants	2,014,847	1,313,301	1,839,532	-	-
Offsites	7,345,003	8,744,368	9,443,754	8,743,874	8,088,874
Public Municipal	169,186	169,186	169,186	169,186	169,186
Subdivision Prepaid Improvements	2,065,381	2,065,381	2,065,381	2,065,381	2,065,381
<b>Total Restricted Reserves</b>	<b>\$ 11,761,047</b>	<b>\$ 12,451,205</b>	<b>\$ 13,674,267</b>	<b>\$ 11,134,855</b>	<b>\$ 10,469,855</b>

	Prior Year Dec 31, 2019	Prior Year Dec 31, 2020	Prior Year Dec 31, 2021	Forecast Dec 31, 2022	Budget Dec 31, 2023
<b>Unrestricted Reserves</b>					
General Government	14,692,050	15,359,764	9,792,739	9,084,535	6,788,544
Protective Services	1,379,000	2,561,825	2,328,004	2,703,706	2,805,538
Transportation Services	7,528,288	9,673,546	10,716,610	9,468,778	9,816,928
Environmental Services	8,570,035	11,588,968	15,366,380	8,885,661	10,087,011
Social Services	110,000	360,000	578,456	565,903	433,690
Planning & Economic Development	1,360,141	1,440,760	5,796,304	2,861,604	2,098,859
Recreation & Culture	3,655,554	3,522,191	10,003,325	10,008,215	9,257,334
<b>Total Unrestricted Reserves</b>	<b>\$ 37,295,068</b>	<b>\$ 44,507,054</b>	<b>\$ 54,581,818</b>	<b>\$ 43,578,402</b>	<b>\$ 41,287,904</b>

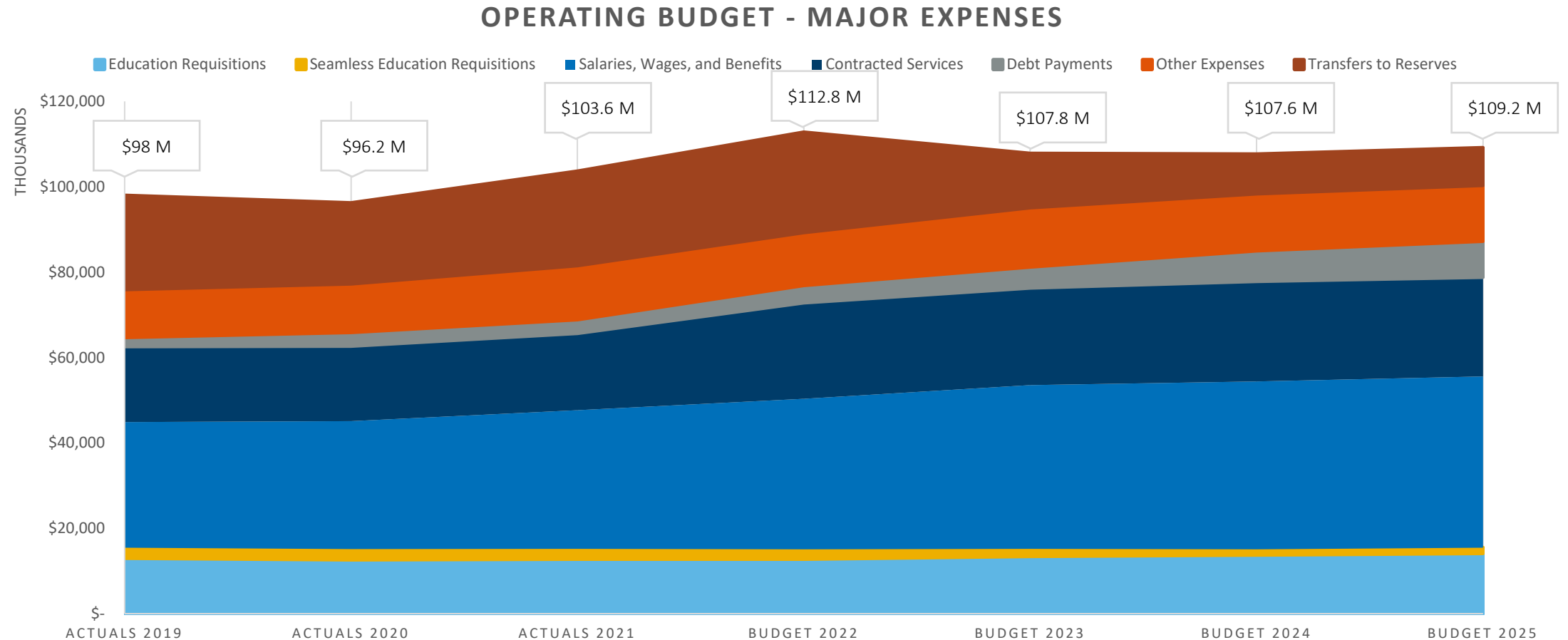


# Operating Summary

# Operating Budget – Historical & Future Major Revenues



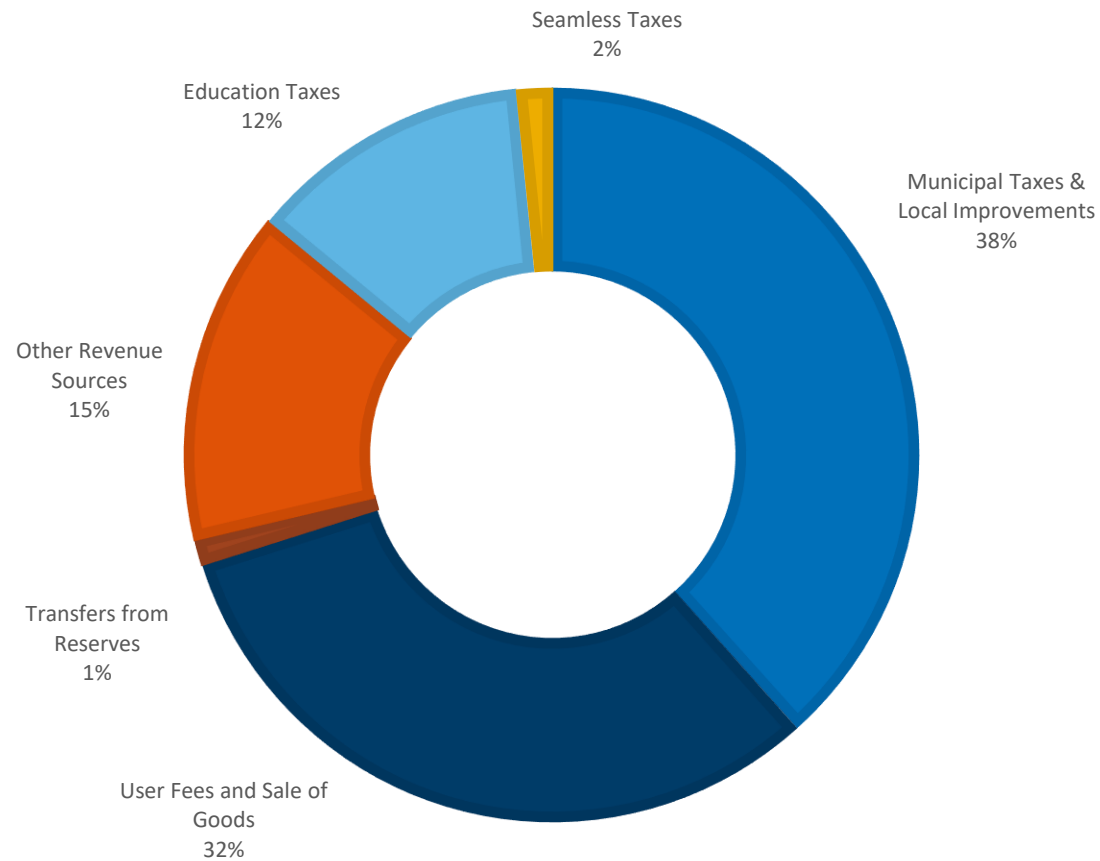
# Operating Budget – Historical & Future Major Expenses



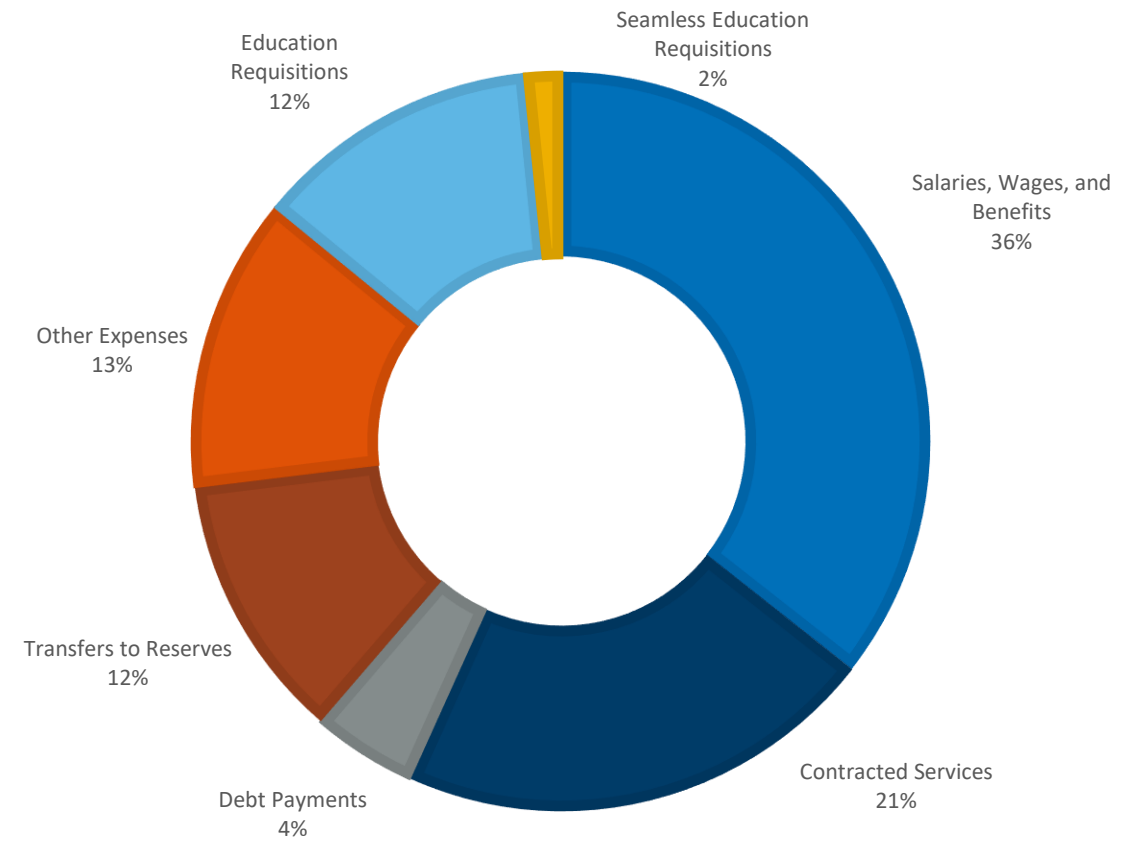


# 2023 Draft Operating Budget

## 2023 MAJOR REVENUES



## 2023 MAJOR EXPENSES



# Operating Revenues – Historical Actuals and Future Budget

	Actual 2019	Actual 2020	Actual 2021	Budget 2022	Budget 2023	Budget 2024	Budget 2025
<b>Revenues</b>							
Municipal Taxes	\$ 36,146,570	\$ 36,116,515	\$ 36,758,428	\$ 38,717,355	\$ 41,402,982	\$ 42,274,348	\$ 43,478,244
Local Improvements	34,272	34,272	34,272	28,730	28,730	28,730	28,730
Education Taxes	13,034,271	12,625,715	12,788,602	12,817,622	13,461,269	13,797,801	14,142,746
Seamless Taxes	2,421,045	2,499,164	2,399,880	2,287,951	1,710,292	1,295,529	1,329,213
User Fees and Sale of Goods	31,621,099	27,093,832	37,092,468	32,346,418	34,319,088	34,696,244	34,766,490
Government Transfers for Operating	3,882,515	6,775,165	3,962,973	4,010,912	4,161,248	3,878,586	3,587,729
Investment Income	1,995,927	1,219,555	1,057,182	1,350,000	2,000,000	2,000,000	2,000,000
Penalties and Cost of Taxes	317,164	399,045	614,271	612,000	757,900	701,900	701,900
Fine Revenue	827,990	661,310	586,575	822,400	577,400	577,400	577,400
Development Levies	132,092	1,559,651	778,697	-	-	-	-
Licenses and Permits	917,943	821,569	1,092,753	1,055,911	1,077,084	1,075,118	1,097,339
Franchise and Concession Contracts	5,921,024	5,782,751	5,953,163	6,439,443	7,159,324	7,302,513	7,448,570
Donations	13,710	5,392	30,707	-	60,000	-	-
Other Income	96,665	146,130	138,712	-	-	-	-
Gain/(Loss) on Disposal of Capital Assets	9,189	(41,907)	177,717	-	-	-	-
<b>Total Revenues before Transfers</b>	<b>\$ 97,371,476</b>	<b>\$ 95,698,159</b>	<b>\$ 103,466,400</b>	<b>\$ 100,488,742</b>	<b>\$ 106,715,317</b>	<b>\$ 107,628,169</b>	<b>\$ 109,158,361</b>
Contributed Assets	-	-	1,872,559	-	-	-	-
Transfers from Reserves	878,608	500,000	370,140	12,342,232	1,223,823	30,000	30,000
<b>Total Revenues</b>	<b>\$ 98,250,084</b>	<b>\$ 96,198,159</b>	<b>\$ 105,709,099</b>	<b>\$ 112,830,974</b>	<b>\$ 107,939,140</b>	<b>\$ 107,658,169</b>	<b>\$ 109,188,361</b>

# Operating Expenses – Historical Actuals and Future Budget

	Actual 2019	Actual 2020	Actual 2021	Budget 2022	Budget 2023	Budget 2024	Budget 2025
<b>Expenses</b>							
Education Requisition	\$ 13,034,271	\$ 12,625,715	\$ 12,788,602	\$ 12,817,631	\$ 13,461,269	\$ 13,797,801	\$ 14,142,746
Seamless Education Requisition	2,421,045	2,499,164	2,399,880	2,287,942	1,710,292	1,295,529	1,329,213
Salaries, Wages and Benefits	29,423,924	29,994,143	32,474,530	35,254,900	38,377,033	39,296,967	40,130,282
Contracted Services	17,707,985	17,595,214	18,062,000	22,510,883	22,812,534	23,525,029	23,268,665
Goods and Materials	3,390,832	3,212,654	3,179,066	3,292,966	4,026,497	3,808,218	3,763,928
Cost of Sales	136,762	573,508	1,568,799	649,679	756,501	411,600	344,600
Transfers to Local Boards or Agencies	1,860,729	1,788,512	1,885,965	2,238,837	2,569,567	2,614,148	2,598,393
Interest on Long-Term Debt	967,573	914,889	873,475	1,098,096	1,927,738	2,944,827	3,712,396
Principal Debt Payments	1,188,535	2,279,125	2,341,595	2,948,035	2,970,558	4,175,946	4,723,174
Bank Charges	71,135	165,342	178,363	147,593	146,190	149,130	152,080
Utilities	5,766,946	5,355,023	5,386,696	5,894,769	6,217,181	6,232,013	6,084,202
Provisions for Landfill Closure	(25,173)	264,556	319,760	150,000	150,000	150,000	150,000
Contaminated Sites	(1,000)	31,726	6,731	-	-	-	-
Bad Debt	29,497	2,254	124,618	10,000	30,000	10,000	10,000
<b>Total Expenses before Transfers</b>	<b>\$ 75,973,061</b>	<b>\$ 77,301,825</b>	<b>\$ 81,590,080</b>	<b>\$ 89,301,331</b>	<b>\$ 95,155,360</b>	<b>\$ 98,411,208</b>	<b>\$ 100,409,679</b>
Transfers to Reserves	22,004,420	18,937,473	22,038,231	23,454,379	12,686,016	9,235,326	8,756,287
<b>Total Expenses</b>	<b>\$ 97,977,481</b>	<b>\$ 96,239,298</b>	<b>\$ 103,628,311</b>	<b>\$ 112,755,710</b>	<b>\$ 107,841,376</b>	<b>\$ 107,646,534</b>	<b>\$ 109,165,966</b>
<b>Total Operating Surplus/(Deficit)</b>	<b>\$ 272,603</b>	<b>\$ (41,139)</b>	<b>\$ 2,080,788</b>	<b>\$ 75,264</b>	<b>\$ 97,764</b>	<b>\$ 11,635</b>	<b>\$ 22,395</b>

# Grant Revenue – Transfers for Operating

	2019 Actuals	2020 Actuals	2021 Actuals	2022 Forecast	2023 Budget
	(12 months)	(12 months)	(12 months)	(12 months)	(12 months)
<b>OPERATING GRANTS</b>					
<b>Alberta</b>					
9-1-1 Grant Program	\$ 73,986	\$ 147,089	\$ 147,111	\$ 287,000	\$ 294,672
Alberta Municipal Operating Support Transfer	-	1,994,233	-	-	-
Family and Community Support Services	465,585	466,585	465,585	465,585	465,585
Municipal Sustainability Initiative	144,629	149,289	149,365	149,365	149,365
Police Support Grant	575,030	575,030	575,030	575,030	575,030
Other	233,646	11,197	36,914	78,000	1,000
<b>Saskatchewan</b>					
Municipal Revenue Sharing	2,144,151	2,372,586	2,351,685	2,143,548	2,343,548
Saskatchewan Safe Restart Program	-	701,829	-	-	-
Other	230,604	198,741	152,532	252,050	177,899
<b>Federal</b>					
Other	40,593	101,992	51,630	125,108	13,000
<b>Other</b>					
County Of Vermilion River Recreation Allocation	32,473	33,122	33,122	34,460	35,149
Other	-	-	-	50,000	106,000
	\$ 3,940,697	\$ 6,751,693	\$ 3,962,974	\$ 4,160,146	\$ 4,161,248





# 2023 Operating Budget by Fund

# Operating Revenue

	<b>Taxation</b> <i>Funded by: Property Taxes</i>	<b>Land Division</b> <i>Funded by: Land Sales</i>	<b>Utilities</b> <i>Funded by: Utility Revenue</i>	<b>2023 Budget</b> <i>All Fund Types</i>	<b>2022 Budget</b>
<b>Revenues</b>					
Municipal Taxes	\$ 41,402,982	\$ -	\$ -	\$ 41,402,982	\$ 38,717,355
Local Improvements	28,730	-	-	28,730	28,730
Education Taxes	13,461,269	-	-	13,461,269	12,817,622
Seamless Taxes	1,710,292	-	-	1,710,292	2,287,951
User Fees & Sale of Goods	6,360,692	1,416,639	26,541,757	34,319,088	32,346,418
Government Transfers for Operating	4,161,248	-	82,400	4,243,648	4,010,912
Investment Income	2,000,000	-	-	2,000,000	1,350,000
Penalties and Cost of Taxes	675,500	-	-	675,500	612,000
Fine Revenue	577,400	-	-	577,400	822,400
Licenses and Permits	1,077,084	-	-	1,077,084	1,055,911
Franchise Fees and Concession Contracts	7,159,324	-	-	7,159,324	6,439,443
Donations	60,000	-	-	60,000	-
<b>Total Revenues before Transfers</b>	<b>\$ 78,674,520</b>	<b>\$ 1,416,639</b>	<b>\$ 26,624,157</b>	<b>\$ 106,715,317</b>	<b>\$ 100,488,742</b>

# Transfer from Reserves

	<b>Taxation</b> <i>Funded by: Property Taxes</i>	<b>Land Division</b> <i>Funded by: Land Sales</i>	<b>Utilities</b> <i>Funded by: Utility Revenue</i>	<b>2023 Budget</b> <i>All Fund Types</i>	<b>2022 Budget</b>
<b>Transfers from Reserves</b>					
Operating Reserves					
Transfer from General Government	\$ 673,000	\$ -	\$ -	\$ 673,000	\$ 304,000
Transfer from Enviro (Self-Supported)	-	-	-	-	334,858
Transfer from Transportation Services	60,000	-	-	60,000	-
Transfer from Social Services & Cemetery	15,000	-	-	15,000	3,000
Transfer from Planning & Economic Development	372,000	-	-	372,000	19,000
Transfer from Recreation & Culture	30,500	-	-	30,500	70,000
Transfer from City Manager Contingency	-	-	-	-	141,691
Transfer from Innovation	63,323	-	-	63,323	78,933
Transfer from Resiliency	-	-	-	-	10,885,750
Transfer from BID (Business Improvement District)	10,000	-	-	10,000	-
Capital Reserves					
Transfer to Road Infrastructure	-	-	-	-	475,000
Transfer to Stormwater (Self-Supported)	-	-	-	-	30,000
<b>Total Transfers from Reserves</b>	<b>\$ 1,223,823</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,223,823</b>	<b>\$ 12,342,232</b>
<b>Total Revenues</b>	<b>\$ 79,898,343</b>	<b>\$ 1,416,639</b>	<b>\$ 26,624,157</b>	<b>\$ 107,939,140</b>	<b>\$ 112,830,974</b>

# Operating Expenses

	<b>Taxation</b> <i>Funded by: Property Taxes</i>	<b>Land Division</b> <i>Funded by: Land Sales</i>	<b>Utilities</b> <i>Funded by: Utility Revenue</i>	<b>2023 Budget</b> <i>All Fund Types</i>	<b>2022 Budget</b>
<b>Expenses</b>					
Education Requisition	\$ 13,461,269	\$ -	\$ -	\$ 13,461,269	\$ 12,817,631
Seamless Requisition	1,710,292	-	-	1,710,292	2,287,942
Salaries, Wages & Benefits	34,023,068	217,105	4,136,859	38,377,032	35,254,900
Contracted Services	19,225,370	206,774	3,380,390	22,812,534	22,510,883
Materials and Goods	3,389,191	1,620	635,686	4,026,497	3,292,966
Cost of Sales	303,500	410,501	42,500	756,501	649,679
Transfers to Local Boards or Agencies	2,569,567	-	-	2,569,567	2,238,837
Administration Overhead	(6,169,625)	-	6,169,625	-	-
Interest on Long-Term Debt	780,822	-	1,146,916	1,927,738	1,098,096
Principal Debt Payments	2,204,866	-	765,692	2,970,558	2,948,035
Bank Charges	74,190	-	72,000	146,190	147,593
Utilities	4,281,510	2,654	1,933,017	6,217,181	5,894,769
Provisions for Landfill Closure	-	-	150,000	150,000	150,000
Bad Debt	-	-	30,000	30,000	10,000
<b>Total Expenses</b>	<b>\$ 75,854,019</b>	<b>\$ 838,654</b>	<b>\$ 18,462,686</b>	<b>\$ 95,155,359</b>	<b>\$ 89,301,331</b>
<b>Total Surplus/(Deficit) before Transfers</b>	<b>\$ 4,044,324</b>	<b>\$ 577,985</b>	<b>\$ 8,161,471</b>	<b>\$ 12,783,781</b>	<b>\$ 23,529,643</b>



# Transfers to Reserves

	<b>Taxation</b> <i>Funded by: Property Taxes</i>	<b>Land Division</b> <i>Funded by: Land Sales</i>	<b>Utilities</b> <i>Funded by: Utility Revenue</i>	<b>2023 Budget</b> <i>All Fund Types</i>	<b>2022 Budget</b>
<b>Transfers to Reserves</b>					
Operating Reserves					
Transfer to General Government	\$ 150,535	\$ -	\$ -	\$ 150,535	\$ 150,445
Transfer to Protective Services Operating	284,329	-	-	284,329	178,669
Transfer to Transportation Services	57,374	-	-	57,374	101,262
Transfer to Social Services & Cemetery	13,115	-	-	13,115	12,267
Transfer to Planning & Economic Development	35,175	-	-	35,175	328,807
Transfer to Recreation & Culture	230,336	-	-	230,336	159,920
Transfer to Enviro (Self-Supported)	-	-	121,562	121,562	103,017
Transfer to Resiliency	-	-	-	-	10,180,000
Transfer to Sale of City Land & Building	-	577,985	-	577,985	414,372
<b>Total Operating Reserves</b>	<b>\$ 770,864</b>	<b>\$ 577,985</b>	<b>\$ 121,562</b>	<b>\$ 1,470,411</b>	<b>\$ 11,628,759</b>

# Transfer to Reserves (continued)

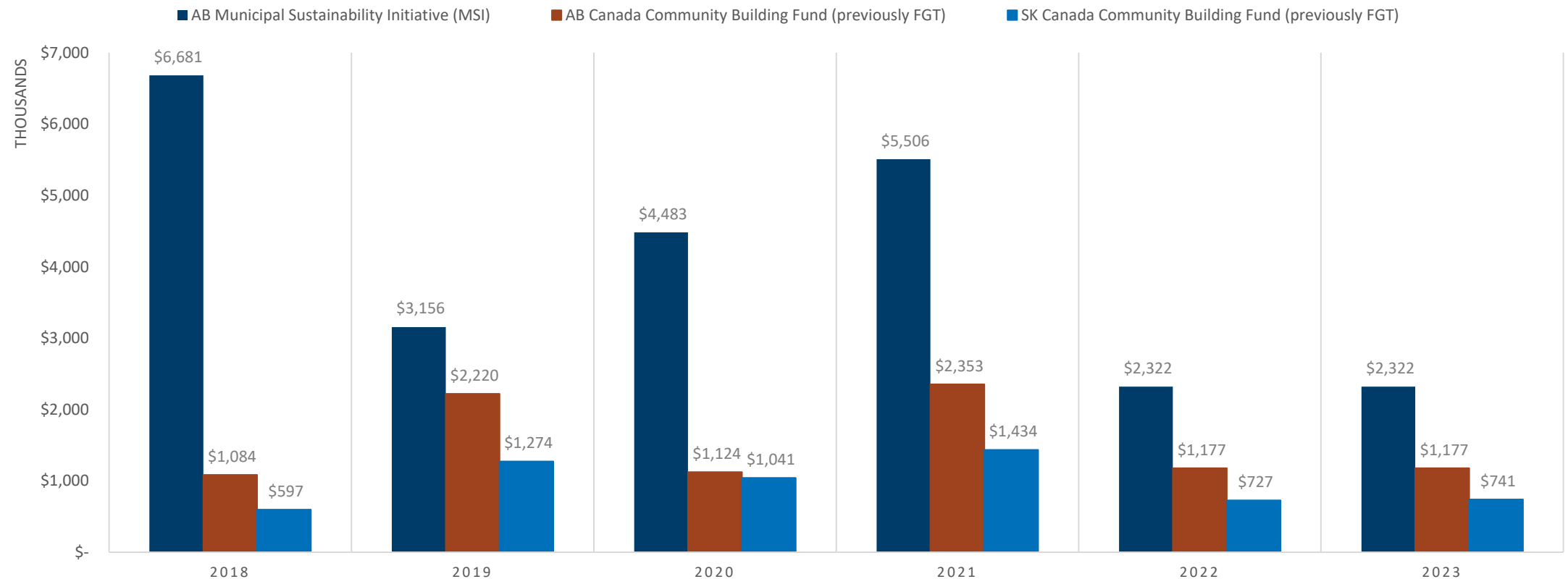
	<b>Taxation</b>	<b>Land Division</b>	<b>Utilities</b>	<b>2023 Budget</b>	<b>2022 Budget</b>
	<i>Funded by: Property Taxes</i>	<i>Funded by: Land Sales</i>	<i>Funded by: Utility Revenue</i>	<i>All Fund Types</i>	
<b>Transfers to Reserves</b>					
Capital Reserves					
Annual Transfer to Fleet Equipment	\$ 1,838,280	\$ -	\$ 579,036	\$ 2,417,316	\$ 2,297,952
Transfer to Enviro (Self-Supported)	-	-	5,130,573	5,130,573	2,393,430
Transfer to General Government	225,797	-	-	225,797	2,319,872
Transfer to Protective Services	276,503	-	-	276,503	657,003
Transfer to Transportation Services	161,060	-	-	161,060	151,892
Transfer to Public Safety from Photo Radar	-	-	-	-	35,000
Transfer to Planning & Economic Development	52,762	-	-	52,762	25,212
Transfer to Recreation and Culture	254,903	-	-	254,903	1,256,388
Transfer to Road Infrastructure	-	-	-	-	75,000
Transfer to Social Services and Cemetery	19,672	-	-	19,672	218,401
Transfer to Stormwater (Self-Supported)	-	-	2,277,019	2,277,019	2,395,470
Transfer to Arena	400,000	-	-	400,000	-
Total Capital Reserves	<b>\$ 3,228,977</b>	<b>\$ -</b>	<b>\$ 7,986,628</b>	<b>\$ 11,215,605</b>	<b>\$ 11,825,620</b>
<b>Total Transfers to Reserves</b>	<b>\$ 3,999,841</b>	<b>\$ 577,985</b>	<b>\$ 8,108,190</b>	<b>\$ 12,686,016</b>	<b>\$ 23,454,379</b>
<b>Total Operating Surplus/(Deficit)</b>	<b>\$ 44,483</b>	<b>\$ -</b>	<b>\$ 53,281</b>	<b>\$ 97,764</b>	<b>\$ 75,264</b>



# Capital Budget

# Major Capital Grants – Provincial Contributions

## MAJOR CAPITAL GRANTS



# Grant Revenue – Major Grants by Project

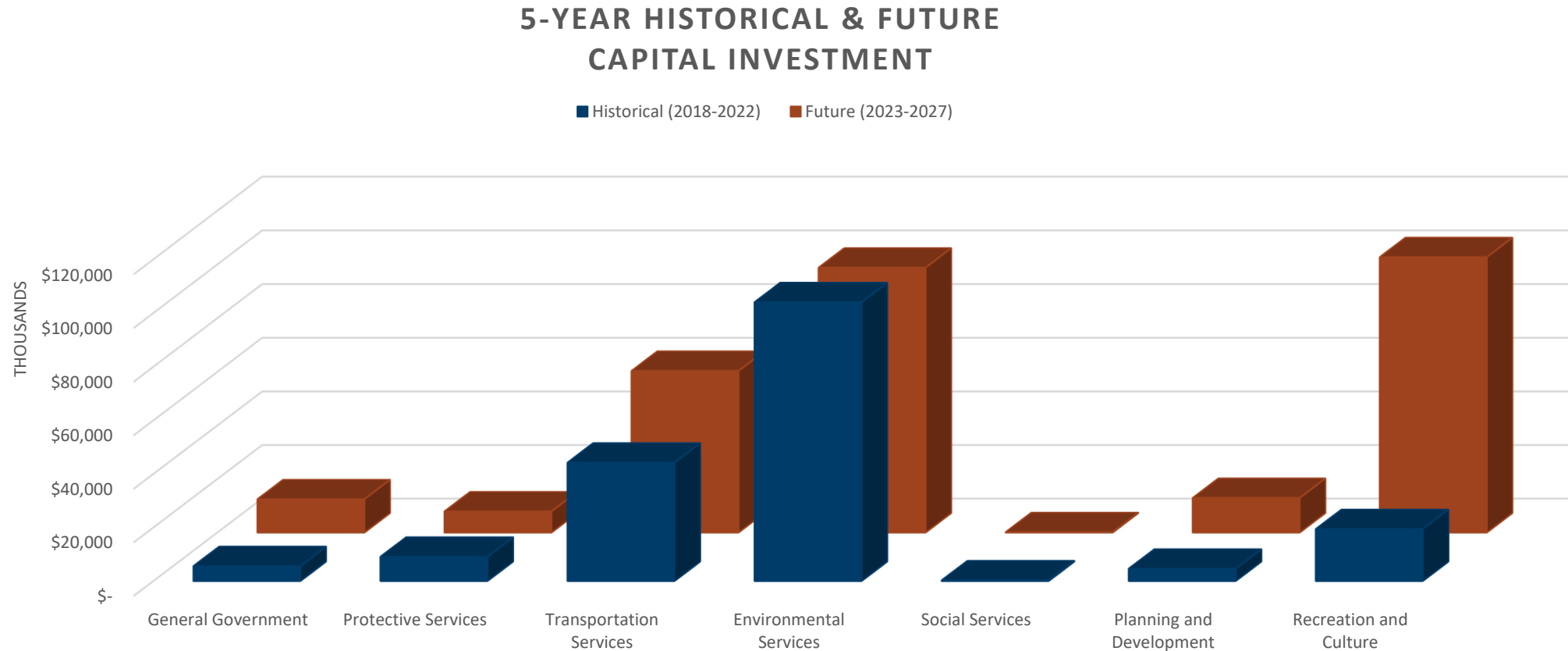
		Budget 2023			
		Taxation	Land	Utilities	Total
<b>AB MSI Capital Grant</b>					
2313604 - ROADS - 2023 Street Improvement Program – Construction Services		\$ 2,035,875	\$ -	\$ -	\$ 2,035,875
2332007 - ROADS - 50 Avenue Asphalt Walking Trail from 12 Street to 25 Street		136,500	-	-	136,500
		<b>\$ 2,172,375</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,172,375</b>
<b>AB Canada Community Building Fund (previously FGT)</b>					
2213629 - ROADS - 50 Avenue and 67 Street Intersection Upgrades – Construction Services		\$ 647,000	\$ -	\$ -	\$ 647,000
2373007 - BAC- Building Envelope Rehabilitation		1,630,245	-	-	1,630,245
		<b>\$ 2,277,245</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,277,245</b>
<b>SK Canada Community Building Fund (previously FGT)</b>					
2342006 - WWC - Central Business District Replacement Program – Phase I – Construction Services		\$ -	\$ -	\$ 1,441,196	\$ 1,441,196
		<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,441,196</b>	<b>\$ 1,441,196</b>
		<b>\$ 4,449,620</b>	<b>\$ -</b>	<b>\$ 1,441,196</b>	<b>\$ 5,890,816</b>



# 2023 Draft Capital Budget

	Taxation	Land	Utilities	Total
<b>Funding Sources</b>				
Grants	\$ 27,784,320	\$ -	\$ 1,441,196	\$ 29,225,516
Debenture	11,134,200	-	9,000,000	20,134,200
Reserves - Existing Balance	3,205,190	127,015	1,728,981	5,061,186
Reserves - 2023 Transfers	2,633,697	577,985	5,489,823	8,701,505
Offsites	150,000	-	505,000	655,000
Other Revenue	203,333	-	-	203,333
	<b>\$ 45,110,740</b>	<b>\$ 705,000</b>	<b>\$ 18,165,000</b>	<b>\$ 63,980,740</b>
<b>Project Costs</b>				
General Government	\$ 957,500	\$ -	\$ -	\$ 957,500
Protective Services	999,000	-	-	999,000
Transportation Services	6,017,875	-	-	6,017,875
Environmental Services	-	-	18,165,000	18,165,000
Social Services	150,000	-	-	150,000
Planning and Economic Development	605,000	705,000	-	1,310,000
Recreation and Culture	36,381,365	-	-	36,381,365
	<b>\$ 45,110,740</b>	<b>\$ 705,000</b>	<b>\$ 18,165,000</b>	<b>\$ 63,980,740</b>
<b>Surplus/(Deficit)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

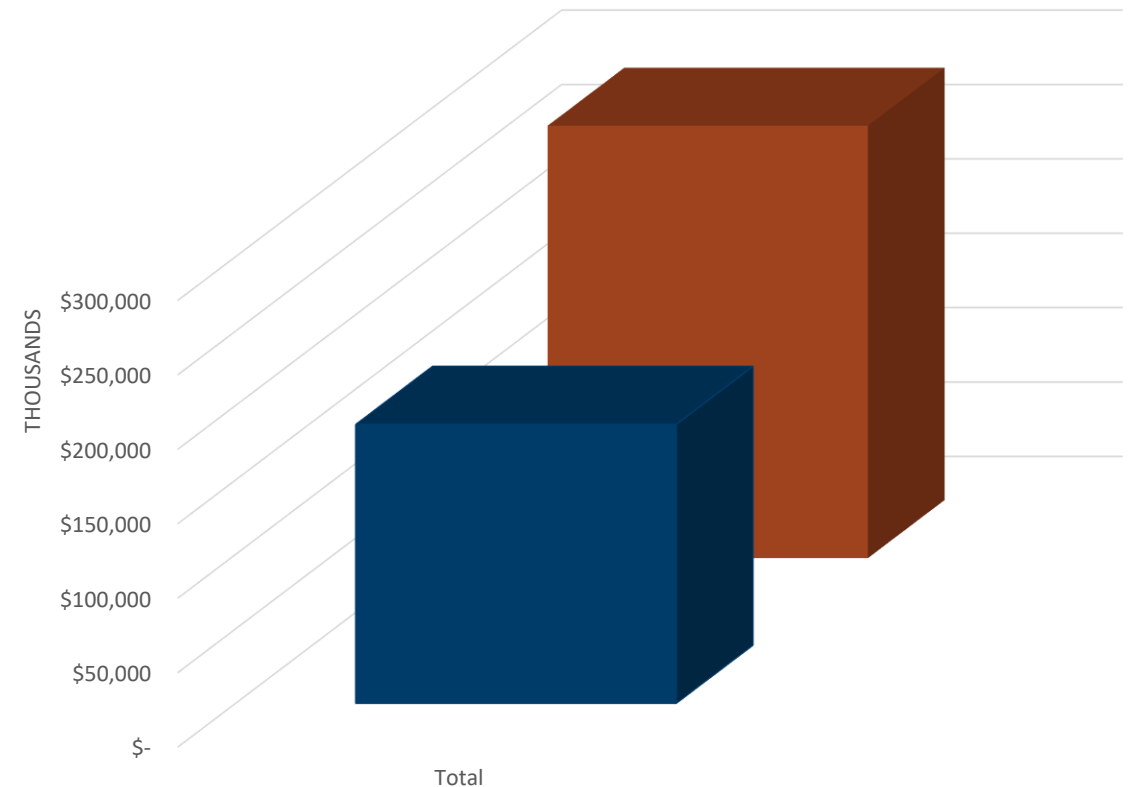
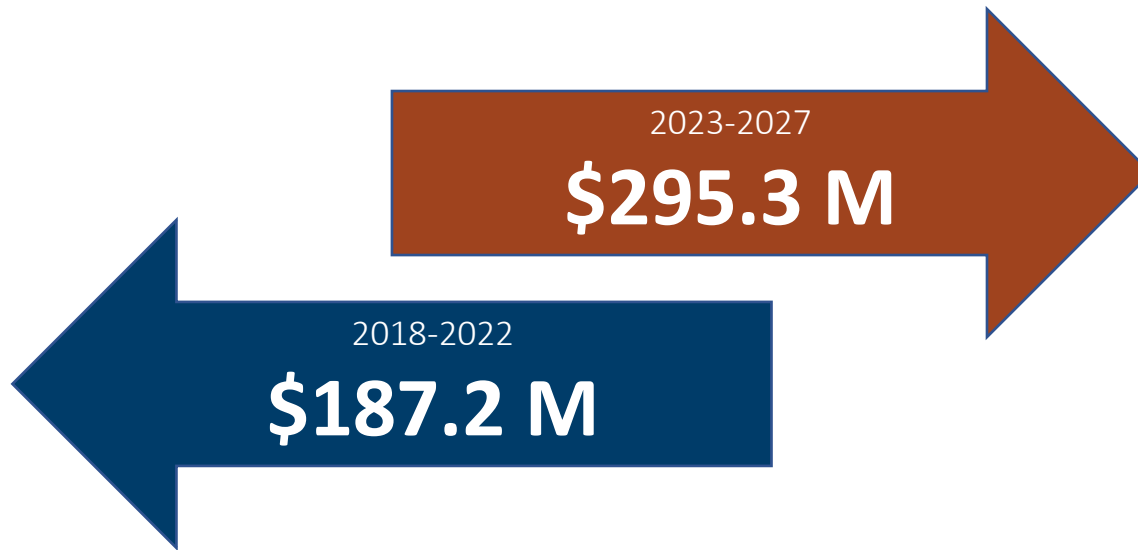
# 5-Year Historical & Future Capital Investment



# 5-Year Historical & Future Capital Investment

## 5-YEAR HISTORICAL & FUTURE CAPITAL INVESTMENT

■ Historical (2018-2022) ■ Future (2023-2027)



# 10-Year Capital Plan

## Taxation

	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	Total
<b>General Government</b>											
120 - Legislative Services	225,000	-	-	-	-	-	-	-	-	-	225,000
132 - Information Technology	315,000	1,467,500	1,375,000	1,200,000	1,325,000	1,275,000	1,200,000	375,000	275,000	325,000	9,132,500
135 - Employee Relations	350,000	450,000	-	-	-	-	-	-	-	-	800,000
139 - GIS	50,000	25,000	-	-	-	-	-	-	-	-	75,000
140 - Building Maintenance	17,500	635,000	5,000,000	-	-	-	-	-	-	-	5,652,500
	<b>\$ 957,500</b>	<b>\$ 2,577,500</b>	<b>\$ 6,375,000</b>	<b>\$ 1,200,000</b>	<b>\$ 1,325,000</b>	<b>\$ 1,275,000</b>	<b>\$ 1,200,000</b>	<b>\$ 375,000</b>	<b>\$ 275,000</b>	<b>\$ 325,000</b>	<b>\$ 15,885,000</b>
<b>Protective Services</b>											
210 - Police Services	540,000	-	-	-	-	-	-	-	-	-	540,000
220 - Public Safety	27,000	-	-	-	-	-	150,000	-	-	-	177,000
230 - Fire Services	120,000	1,420,000	1,075,000	3,000,000	1,140,000	-	1,700,000	215,000	1,210,000	-	9,880,000
241 - 911 Services	312,000	270,000	-	-	-	-	-	-	-	-	582,000
	<b>\$ 999,000</b>	<b>\$ 1,690,000</b>	<b>\$ 1,075,000</b>	<b>\$ 3,000,000</b>	<b>\$ 1,140,000</b>	<b>\$ -</b>	<b>\$ 1,850,000</b>	<b>\$ 215,000</b>	<b>\$ 1,210,000</b>	<b>\$ -</b>	<b>\$ 11,179,000</b>
<b>Planning and Economic Development</b>											
610 - Planning & Development	555,000	275,000	245,000	125,000	80,000	80,000	-	-	160,000	-	1,520,000
630 - Economic Development	50,000	190,000	200,000	120,000	-	-	45,000	-	80,000	90,000	775,000
	<b>\$ 605,000</b>	<b>\$ 465,000</b>	<b>\$ 445,000</b>	<b>\$ 245,000</b>	<b>\$ 80,000</b>	<b>\$ 80,000</b>	<b>\$ 45,000</b>	<b>\$ -</b>	<b>\$ 240,000</b>	<b>\$ 90,000</b>	<b>\$ 2,295,000</b>

# 10-Year Capital Plan *(continued)*

	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	Total
<b>Recreation and Culture</b>											
710 - Parks	193,000	1,295,000	310,000	880,000	160,000	430,000	160,000	-	-	-	3,428,000
730 - Aquatic Centres	2,091,865	895,000	450,000	-	1,650,000	-	-	-	-	-	5,086,865
731 - Lloydminster Golf & Curling Centre	90,000	241,000	-	-	12,000	-	-	-	-	-	343,000
733 - Servus Sports Centre	383,500	677,500	450,000	495,000	455,000	415,000	475,000	300,000	510,000	600,000	4,761,000
734 - Arenas	73,000	2,855,000	-	750,000	-	-	-	-	-	-	3,678,000
740 - Recreation & Cultural Services	33,250,000	36,200,000	18,448,000	-	-	-	-	-	-	-	87,898,000
761 - Lloydminster Museum & Archives	175,000	100,000	-	-	-	-	-	-	-	-	275,000
762 - Vic Juba Theatre	125,000	-	-	-	-	-	-	-	-	-	125,000
	<b>\$ 36,381,365</b>	<b>\$ 42,263,500</b>	<b>\$ 19,658,000</b>	<b>\$ 2,125,000</b>	<b>\$ 2,277,000</b>	<b>\$ 845,000</b>	<b>\$ 635,000</b>	<b>\$ 300,000</b>	<b>\$ 510,000</b>	<b>\$ 600,000</b>	<b>\$ 105,594,865</b>
<b>Social Services</b>											
510 - Social Programs & Services	150,000	-	-	-	-	-	-	-	-	-	150,000
	<b>\$ 150,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 150,000</b>
<b>Transportation Services</b>											
312 - Fleet Services	1,685,000	2,469,900	3,250,649	2,590,348	1,791,500	1,171,582	764,000	572,500	1,143,885	-	15,439,364
320 - Roadway Services	4,332,875	13,325,000	5,570,000	9,165,000	5,830,000	44,415,000	15,060,000	5,640,000	5,170,000	5,100,000	113,607,875
340 - Airport	-	1,850,000	8,500,000	-	-	-	60,000	-	-	-	10,410,000
	<b>\$ 6,017,875</b>	<b>\$ 17,644,900</b>	<b>\$ 17,320,649</b>	<b>\$ 11,755,348</b>	<b>\$ 7,621,500</b>	<b>\$ 45,586,582</b>	<b>\$ 15,884,000</b>	<b>\$ 6,212,500</b>	<b>\$ 6,313,885</b>	<b>\$ 5,100,000</b>	<b>\$ 139,457,239</b>

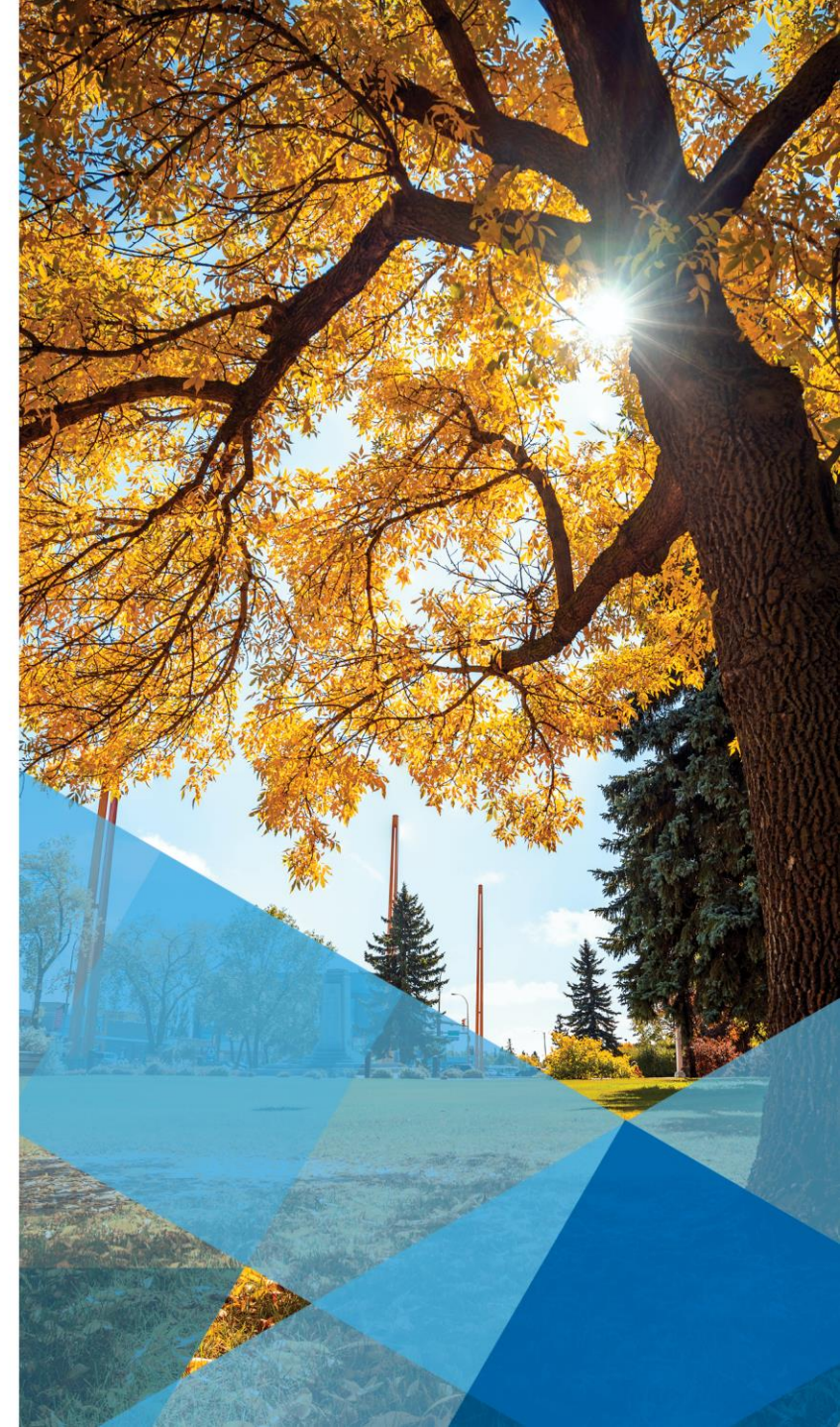
# 10-Year Capital Plan *(continued)*

	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	Total
<b>Land</b>											
<b>Planning and Economic Development</b>											
612 - Land Development	705,000	655,636	3,689,280	2,676,665	3,370,520	16,073,742	12,309,464	5,814,773	5,223,979	7,024,980	57,544,039
	<b>\$ 705,000</b>	<b>\$ 655,636</b>	<b>\$ 3,689,280</b>	<b>\$ 2,676,665</b>	<b>\$ 3,370,520</b>	<b>\$ 16,073,742</b>	<b>\$ 12,309,464</b>	<b>\$ 5,814,773</b>	<b>\$ 5,223,979</b>	<b>\$ 7,024,980</b>	<b>\$ 57,544,039</b>
<b>Utilities</b>											
<b>Environmental Services</b>											
350 - Stormwater Drainage	3,115,000	120,000	24,400,000	2,200,000	5,425,000	10,000,000	6,400,000	7,000,000	8,150,000	-	66,810,000
410 - Water Services	505,000	250,000	256,895	4,150,000	4,000,000	270,000	2,270,000	250,000	-	-	11,951,895
411 - Water Treatment Plant	-	5,085,000	-	-	175,000	-	-	175,000	-	-	5,435,000
420 - Wastewater Collection	12,295,000	3,440,000	3,030,000	3,030,000	8,780,000	8,480,000	3,030,000	3,030,000	3,030,000	3,030,000	51,175,000
421 - Wastewater Treatment Plant	500,000	3,500,000	-	-	-	-	-	-	-	-	4,000,000
430 - Solid Waste Services	1,750,000	9,450,000	3,330,000	-	-	-	-	7,100,000	-	-	21,630,000
	<b>\$ 18,165,000</b>	<b>\$ 21,845,000</b>	<b>\$ 31,016,895</b>	<b>\$ 9,380,000</b>	<b>\$ 18,380,000</b>	<b>\$ 18,750,000</b>	<b>\$ 11,700,000</b>	<b>\$ 17,555,000</b>	<b>\$ 11,180,000</b>	<b>\$ 3,030,000</b>	<b>\$ 161,001,895</b>
	<b>\$ 63,980,740</b>	<b>\$ 87,141,536</b>	<b>\$ 79,579,824</b>	<b>\$ 30,382,013</b>	<b>\$ 34,194,020</b>	<b>\$ 82,610,324</b>	<b>\$ 43,623,464</b>	<b>\$ 30,472,273</b>	<b>\$ 24,952,864</b>	<b>\$ 16,169,980</b>	<b>\$ 493,107,037</b>

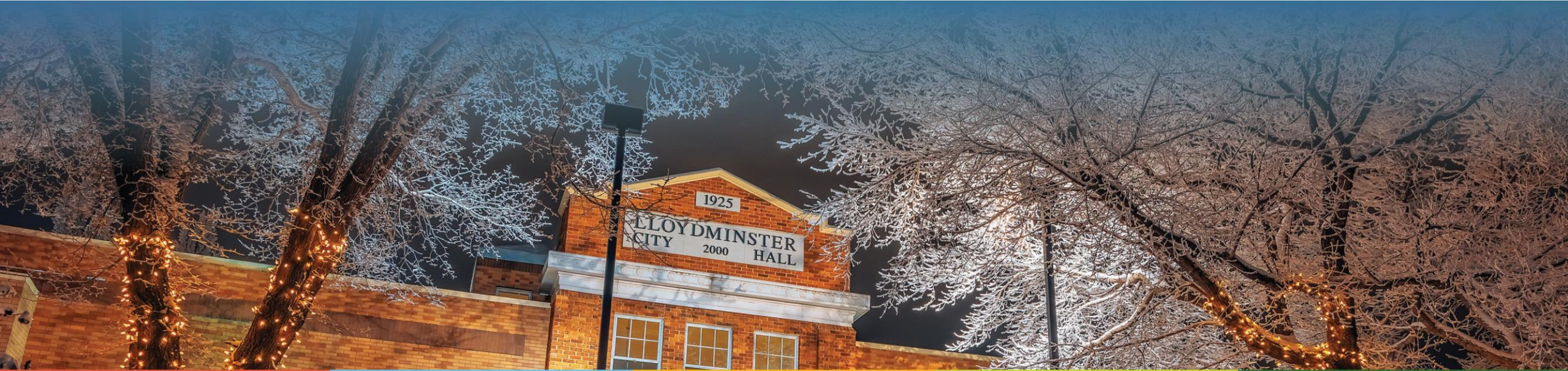


# Capital Highlights

- Administration has presented submitted Capital projects for 2023 totaling \$84,619,619. This list has been separated into an accepted list \$63,980,740 and a deferred list \$20,638,879.
- The deferred list of Capital projects has been removed to defer the tax burden on the municipality.







# General Government





# General Government - Revenues

	Budget 2022	Budget 2023
<b>Revenues</b>		
000 - General Municipal	\$ 74,558,649	\$ 68,756,145
120 - Legislative Services	64,360	60,210
130 - Office of the City Manager	222,350	83,323
132 - Information Technology	100,000	175,000
133 - Communications & Marketing	-	80,000
134 - Finance	558,500	544,510
135 - Employee Relations	34,000	235,000
137 - Assessment & Taxation	22,400	35,984
139 - GIS	-	100,000
140 - Building Maintenance	15,000	38,000
	<hr/>	<hr/>
	\$ 75,575,259	\$ 70,108,172

# General Government - Expenses

	Budget 2022	Budget 2023
<b>Expenses</b>		
000 - General Municipal	\$ 19,032,773	\$ 9,153,136
110 - City Council	770,457	796,895
120 - Legislative Services	1,410,200	1,380,872
130 - Office of the City Manager	2,396,919	2,426,168
132 - Information Technology	2,420,108	2,564,528
133 - Communications & Marketing	1,124,022	1,293,370
134 - Finance	1,662,696	1,886,689
135 - Employee Relations	1,778,212	2,132,138
137 - Assessment & Taxation	771,614	820,201
139 - GIS	-	791,461
140 - Building Maintenance	1,160,608	1,432,864
141 - Asset Management	-	139,833
	<b>\$ 32,527,609</b>	<b>\$ 24,818,156</b>
<b>Surplus/(Deficit)</b>	<b>\$ 43,047,650</b>	<b>\$ 45,290,016</b>

# General Government – Capital

	Submitted	Accepted	Deferred
<b>General Government</b>			
120 - Legislative Services			
2312001 - LEG - Electronic Document and Records Management System Consultant	225,000	225,000	-
132 - Information Technology			
2313206 - IT - Meeting Room Upgrades	80,000	20,000	60,000
2313223 - IT - Data Centre Server Refresh (Operations Centre)	75,000	75,000	-
2313225 - IT - Desktop Hardware	202,500	150,000	52,500
2313226 - IT - Multi-Function Printers	20,000	20,000	-
2313227 - IT - Fibre Optics Network	1,000,000	50,000	950,000
135 - Employee Relations			
2313501 - EMPREL - Employee Management System	400,000	350,000	50,000
139 - GIS			
2313901 - GIS - GIS Web Mapping Solution	50,000	50,000	-
140 - Building Maintenance			
2314009 - BM - City Hall - Furniture Replacement	35,000	-	35,000
2314012 - BM - Operation Centre - Electricians Workshop	17,500	17,500	-
	<b>\$ 2,105,000</b>	<b>\$ 957,500</b>	<b>\$ 1,147,500</b>

# General Government – 10-Year Capital Plan

	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
<b>General Government</b>										
120 - Legislative Services	225,000	-	-	-	-	-	-	-	-	-
132 - Information Technology	315,000	1,467,500	1,375,000	1,200,000	1,325,000	1,275,000	1,200,000	375,000	275,000	325,000
135 - Employee Relations	350,000	450,000	-	-	-	-	-	-	-	-
139 - GIS	50,000	25,000	-	-	-	-	-	-	-	-
140 - Building Maintenance	17,500	635,000	5,000,000	-	-	-	-	-	-	-
	<b>\$ 957,500</b>	<b>\$ 2,577,500</b>	<b>\$ 6,375,000</b>	<b>\$ 1,200,000</b>	<b>\$ 1,325,000</b>	<b>\$ 1,275,000</b>	<b>\$ 1,200,000</b>	<b>\$ 375,000</b>	<b>\$ 275,000</b>	<b>\$ 325,000</b>





# Protective Services

# Protective Services - Operating

	Budget 2022	Budget 2023
<b>Revenues</b>		
210 - Police Services	\$ 878,589	\$ 804,286
220 - Public Safety	641,225	456,500
230 - Fire Services	86,547	100,250
240 - Emergency Management	25,260	25,323
241 - 911 Services	315,740	319,233
	<b>\$ 1,947,361</b>	<b>\$ 1,705,592</b>
<b>Expenses</b>		
210 - Police Services	\$ 11,067,380	\$ 11,513,047
220 - Public Safety	1,242,047	1,351,507
230 - Fire Services	4,682,789	4,927,679
240 - Emergency Management	207,027	204,727
241 - 911 Services	1,197,366	1,268,378
	<b>\$ 18,396,609</b>	<b>\$ 19,265,338</b>
<b>Surplus/(Deficit)</b>	<b>\$ (16,449,248)</b>	<b>\$ (17,559,746)</b>

# Protective Services - Capital

	Submitted	Accepted	Deferred
<b>Protective Services</b>			
210 - Police Services			
2221001 - RCMP - Renovation for SK Crime Reduction Unit	540,000	540,000	-
220 - Public Safety			
2322001 - PSAFTY - Emergency Equipment	27,000	27,000	-
230 - Fire Services			
2323001 - FIRE - Vehicle Headsets	50,000	20,000	30,000
2323002 - FIRE - Fire Truck Replacement	960,000	-	960,000
2323004 - FIRE - Vehicle Extraction Tool and Air Bag Replacement	80,000	80,000	-
2323007 - FIRE - 1/2 Ton Truck	70,000	-	70,000
2323006 - FIRE - Fire Hall #2 - Building Controls Replacement	20,000	20,000	-
2323009 - FIRE - Rapid Deployment Tent and Trailer	30,000	-	30,000
241 - 911 Services			
2324101 - 911 - ProQA Fire Dispatch Program	42,000	42,000	-
2224104 - 911 - Renovation for 911 Vault	270,000	270,000	-
	<b>\$ 2,089,000</b>	<b>\$ 999,000</b>	<b>\$ 1,090,000</b>

# Protective Services – 10-Year Capital Plan

	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
<b>Protective Services</b>										
210 - Police Services	540,000	-	-	-	-	-	-	-	-	-
220 - Public Safety	27,000	-	-	-	-	-	150,000	-	-	-
230 - Fire Services	120,000	1,420,000	1,075,000	3,000,000	1,140,000	-	1,700,000	215,000	1,210,000	-
241 - 911 Services	312,000	270,000	-	-	-	-	-	-	-	-
	<b>\$ 999,000</b>	<b>\$ 1,690,000</b>	<b>\$ 1,075,000</b>	<b>\$ 3,000,000</b>	<b>\$ 1,140,000</b>	<b>\$ -</b>	<b>\$ 1,850,000</b>	<b>\$ 215,000</b>	<b>\$ 1,210,000</b>	<b>\$ -</b>



# Transportation Services



# Transportation Services - Operating

	Budget 2022	Budget 2023
<b>Revenues</b>		
312 - Fleet	\$ -	\$ 60,000
320 - Roads	1,313,880	133,128
340 - Airport	686,394	751,407
	<b>\$ 2,000,274</b>	<b>\$ 944,535</b>
<b>Expenses</b>		
312 - Fleet	\$ 2,213,934	\$ 2,523,781
320 - Roads	9,227,050	8,346,865
340 - Airport	1,153,065	1,230,255
	<b>\$ 12,594,049</b>	<b>\$ 12,100,900</b>
<b>Surplus/(Deficit)</b>	<b>\$ (10,593,775)</b>	<b>\$ (11,156,365)</b>



# Transportation Services - Capital

		Submitted	Accepted	Deferred
<b>Transportation Services</b>				
312 - Fleet Services				
2314002 - BM - (Unit 22-63) - Work Van		70,000	70,000	-
2322002 - PSAFTY - (Unit 21-33) - 1/2 Ton Truck		55,000	55,000	-
2323003 - FIRE - (Unit C1) - SUV		75,000	75,000	-
2331201 - FLEET - Scanning Program - Warehouse		150,000	150,000	-
2332052 - ROADS - (Unit 29-40) - Sidewalk Plow		175,000	175,000	-
2332053 - ROADS - (Unit 29-41) - Sidewalk Plow		175,000	175,000	-
2343051 - SWASTE - (Unit 17-55) - Dozer		725,000	725,000	-
2371250 - PARKS - (Unit 11-12) - 16 FT Riding Mower		155,000	155,000	-
2371252 - PARKS - (Unit 11-24) - Front Mount Riding Mower		62,000	62,000	-
2371254 - PARKS - (Unit 11-25) - Zero Turn Riding Mower		43,000	43,000	-
2373104 - LGCC - Yamaha Adventurer II Beverage Cart		22,000	-	22,000

# Transportation Services – Capital

## *(continued)*

	Submitted	Accepted	Deferred
<b>Transportation Services</b>			
320 - Roadway Services			
2213629 - ROADS - 50 Avenue and 67 Street Intersection Upgrades – Construction Services	1,165,000	1,165,000	-
2313604 - ROADS - 2023 Street Improvement Program – Construction Services	4,610,000	2,135,875	2,474,125
2332007 - ROADS - 50 Avenue Asphalt Walking Trail from 12 Street to 25 Street	390,000	390,000	-
2332008 - ROADS - 44 Street Walking Trail from 40 Avenue to 45 Avenue	392,000	392,000	-
2332002 - ROADS - Transportation Master Plan	400,000	-	400,000
2332005 - ROADS - 2024 Surface Improvement Program – Design Services	100,000	100,000	-
2332006 - ROADS - 52 Street between 67 Avenue and 75 Avenue – Planning and Design Services	150,000	150,000	-
2332018 - ROADS - Road, Sidewalk, and Trail Condition Survey – Three (3) Year SOA	65,000	-	65,000
340 - Airport			
2334001 - AIRPORT - Parking Lot Rehabilitation	1,850,000	-	1,850,000
	<b>\$ 10,829,000</b>	<b>\$ 6,017,875</b>	<b>\$ 4,811,125</b>

# Transportation Services – 10-Year Capital Plan

	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
<b>Transportation Services</b>										
312 - Fleet Services	1,685,000	2,469,900	3,250,649	2,590,348	1,791,500	1,171,582	764,000	572,500	1,143,885	-
320 - Roadway Services	4,332,875	13,325,000	5,570,000	9,165,000	5,830,000	44,415,000	15,060,000	5,640,000	5,170,000	5,100,000
340 - Airport	-	1,850,000	8,500,000	-	-	-	60,000	-	-	-
	<b>\$ 6,017,875</b>	<b>\$ 17,644,900</b>	<b>\$ 17,320,649</b>	<b>\$ 11,755,348</b>	<b>\$ 7,621,500</b>	<b>\$ 45,586,582</b>	<b>\$ 15,884,000</b>	<b>\$ 6,212,500</b>	<b>\$ 6,313,885</b>	<b>\$ 5,100,000</b>



# Social Programs and Services

# Social Programs & Services - Operating

	Budget 2022	Budget 2023
<b>Revenues</b>		
510 - Social Programs & Services	\$ 737,265	\$ 716,506
	<b>\$ 737,265</b>	<b>\$ 716,506</b>
<b>Expenses</b>		
510 - Social Programs & Services	\$ 1,179,385	\$ 1,207,357
	<b>\$ 1,179,385</b>	<b>\$ 1,207,357</b>
<b>Surplus/(Deficit)</b>	<b>\$ (442,120)</b>	<b>\$ (490,851)</b>

# Social Programs & Services - Capital

## Social Services

510 - Social Programs & Services

2355103 - SOCSRV - Housing Needs Assessment and Strategy

Submitted		Accepted		Deferred	
	150,000		150,000		-
\$	150,000	\$	150,000	\$	-





# Planning and Economic Development (Taxation)



# Planning & Economic Development (Taxation) - Operating

	Budget 2022	Budget 2023
<b>Revenues</b>		
136 - Engineering	\$ 35,000	\$ -
610 - Planning and Development	460,300	439,902
630 - Economic Development	-	372,000
	<b>\$ 495,300</b>	<b>\$ 811,902</b>
<b>Expenses</b>		
136 - Engineering	\$ 1,939,077	\$ 1,333,223
610 - Planning and Development	1,280,675	1,302,620
630 - Economic Development	529,789	968,958
	<b>\$ 3,749,541</b>	<b>\$ 3,604,801</b>
<b>Surplus/(Deficit)</b>	<b>\$ (3,254,241)</b>	<b>\$ (2,792,899)</b>

# Planning & Economic Development (Taxation) - Capital

Planning and Economic Development		Submitted	Accepted	Deferred
610 - Planning & Development				
	2261002 - PLANN - Land Use Bylaw Update	50,000	50,000	-
	2361001 - PLANN - Intermunicipal Development Plan Update	200,000	200,000	-
	2361002 - PLANN - Intermunicipal Collaboration Framework	100,000	100,000	-
	2361003 - PLANN - LPDC - Official Community Plan (OCP) - Review and Update	80,000	80,000	-
	2361004 - PLANN - Area Structure Plan - SW	125,000	125,000	-
630 - Economic Development				
	2363001 - ECDEV - Industrial Business Case Study	50,000	50,000	-
		<b>\$ 605,000</b>	<b>\$ 605,000</b>	<b>\$ -</b>

# Planning & Economic Development (Taxation) – 10-Year Capital Plan

	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
<b>Planning and Economic Development</b>										
610 - Planning & Development	555,000	275,000	245,000	125,000	80,000	80,000	-	-	160,000	-
630 - Economic Development	50,000	190,000	200,000	120,000	-	-	45,000	-	80,000	90,000
	<b>\$ 605,000</b>	<b>\$ 465,000</b>	<b>\$ 445,000</b>	<b>\$ 245,000</b>	<b>\$ 80,000</b>	<b>\$ 80,000</b>	<b>\$ 45,000</b>	<b>\$ -</b>	<b>\$ 240,000</b>	<b>\$ 90,000</b>



# Recreation and Culture

# Recreation and Culture - Revenues

	Budget 2022	Budget 2023
<b>Revenues</b>		
710 - Parks	\$ 441,000	\$ 467,182
730 - Aquatic Centres	932,167	946,009
731 - Lloydminster Golf & Curling Centre	1,063,699	1,092,575
733 - Servus Sports Centre	1,705,599	1,708,502
734 - Arenas	581,760	750,208
740 - Recreation & Cultural Services	348,525	300,362
760 - Library	53,160	53,293
761 - Lloydminster Museum & Archives	140,116	268,503
762 - Vic Juba Theatre	70,000	-
763 - Legacy Centre	-	25,000
	<b>\$ 5,336,026</b>	<b>\$ 5,611,633</b>

# Recreation and Culture - Expenses

	Budget 2022	Budget 2023
<b>Expenses</b>		
710 - Parks	\$ 3,872,495	\$ 4,131,053
730 - Aquatic Centres	2,693,644	2,881,823
731 - Lloydminster Golf & Curling Centre	1,639,054	1,660,841
733 - Servus Sports Centre	3,556,004	3,561,175
734 - Arenas	1,485,804	1,849,962
740 - Recreation & Cultural Services	1,496,872	1,594,384
760 - Library	1,187,421	1,181,429
761 - Lloydminster Museum & Archives	1,423,896	1,706,720
762 - Vic Juba Theatre	259,758	244,720
763 - Legacy Centre	19,902	45,201
	<b>\$ 17,634,850</b>	<b>\$ 18,857,308</b>
<b>Surplus/(Deficit)</b>	<b>\$ (12,298,824)</b>	<b>\$ (13,245,675)</b>

# Recreation & Culture - Capital

	Submitted	Accepted	Deferred
<b>Recreation &amp; Culture</b>			
710 - Parks			
2371209 - PARKS - Legion and VLA Sporting Complex Study	55,000	55,000	-
2371210 - PARKS - Driven Energy Legion Ball Park- Sound Booth/Concession Demolition & Construction	70,000	70,000	-
2371211 - PARKS - Lloydminster Cemetery- Zero Turn Mower	30,000	30,000	-
2371212 - PARKS - Rough Cut Side Arm	38,000	38,000	-
730 - Aquatic Centres			
2373001 - BAC - Loading Dock Expansion	20,000	20,000	-
2373003 - BAC- Diving Blocks Replacement	50,000	50,000	-
2373004 - BAC-Filter Pit Repairs and Refinish	50,000	50,000	-
2373006 - BAC-Concession and Office Renovations - Design	200,000	30,000	170,000
2373007 - BAC- Building Envelope Rehabilitation	1,846,600	1,846,600	-
2373008 - BAC-Wave Machine Controls	95,265	95,265	-
2373202 - ODP Gazebos	40,000	-	40,000
731 - Lloydminster Golf & Curling Centre			
2373105 - LGCC - Block Wall Repair	50,000	50,000	-
2273106 - LGCC - Additional parking lot lighting	25,000	-	25,000
2373102 - LGCC - Utility Cart (x2)	40,000	40,000	-



# Recreation & Culture – Capital (continued)

	Submitted	Accepted	Deferred
<b>Recreation &amp; Culture</b>			
733 - Servus Sports Centre			
2361310 - BM - SSC - Furniture Replacement	75,000	37,500	37,500
2373304 - SSC - Front Administration Area Design Plan	25,000	-	25,000
2373307 - SSC - Parking Lot Rehabilitation Phase 3	271,000	271,000	-
2373308 - SSC - Administration Office - Fire Suppression System Upgrade	50,000	50,000	-
2373309 - SSC - Bleacher Handrail Additions - Arena/Fieldhouses	50,000	25,000	25,000
734 - Arenas			
2373401 - AM - Feasibility Study	65,000	-	65,000
2373601 - RR - Sound System Replacement	23,000	23,000	-
2373602 - RR - Arena cement pad replacement	1,500,000	-	1,500,000
2373603 - RR - South Wall Expansion	1,245,000	-	1,245,000
2373604 - RR - Design for Russ Roberston Expansion	50,000	50,000	-
740 - Recreation & Cultural Services			
2074008 - RECCUL - Multi-Use Sports Facility	33,000,000	33,000,000	-
2374002 - Saskatchewan Summer Games	250,000	250,000	-
761 - Lloydminster Museum & Archives			
2376101 - WHP - Site Landscape + Interpretive Plan	175,000	175,000	-
762 - Vic Juba Theatre			
2376201 - VIC - Audience Chamber Lights	125,000	125,000	-
	<b>\$ 39,513,865</b>	<b>\$ 36,381,365</b>	<b>\$ 3,132,500</b>

# Recreation and Culture – 10-Year Capital Plan

	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	Total
<b>Recreation and Culture</b>											
710 - Parks	193,000	1,295,000	310,000	880,000	160,000	430,000	160,000	-	-	-	3,428,000
730 - Aquatic Centres	2,091,865	895,000	450,000	-	1,650,000	-	-	-	-	-	5,086,865
731 - Lloydminster Golf & Curling Centre	90,000	241,000	-	-	12,000	-	-	-	-	-	343,000
733 - Servus Sports Centre	383,500	677,500	450,000	495,000	455,000	415,000	475,000	300,000	510,000	600,000	4,761,000
734 - Arenas	73,000	2,855,000	-	750,000	-	-	-	-	-	-	3,678,000
740 - Recreation & Cultural Services	33,250,000	36,200,000	18,448,000	-	-	-	-	-	-	-	87,898,000
761 - Lloydminster Museum & Archives	175,000	100,000	-	-	-	-	-	-	-	-	275,000
762 - Vic Juba Theatre	125,000	-	-	-	-	-	-	-	-	-	125,000
	<b>\$ 36,381,365</b>	<b>\$ 42,263,500</b>	<b>\$ 19,658,000</b>	<b>\$ 2,125,000</b>	<b>\$ 2,277,000</b>	<b>\$ 845,000</b>	<b>\$ 635,000</b>	<b>\$ 300,000</b>	<b>\$ 510,000</b>	<b>\$ 600,000</b>	<b>\$ 105,594,865</b>



# Planning and Economic Development (Land)

# Planning & Economic Development (Land) - Operating

	Budget 2022	Budget 2023
<b>Revenues</b>		
612 - Land Development	\$ 981,767	\$ 1,416,639
	<b>\$ 981,767</b>	<b>\$ 1,416,639</b>
<b>Expenses</b>		
612 - Land Development	\$ 981,767	\$ 1,416,639
	<b>\$ 981,767</b>	<b>\$ 1,416,639</b>
<b>Surplus/(Deficit)</b>	<b>\$ -</b>	<b>\$ -</b>

# Planning & Economic Development (Land) - Capital

## Planning and Economic Development

### 612 - Land Development

	Submitted	Accepted	Deferred
2261208 - LAND - Aurora Residential Spray Park	180,000	180,000	-
2261209 - LAND - Parkview 6-3 - Greenspace development	195,000	195,000	-
2361201 - LAND - Aurora Park Subdivision Entrance Sign	60,000	60,000	-
2361202 - LAND - North East Area - Rail Design	20,000	20,000	-
2361207 - LAND - North East Area Design	562,754	250,000	312,754
2361209 - LAND - Congestion control and Landscaping 39 st and 70 ave intersection	200,000	-	200,000
	<b>\$ 1,217,754</b>	<b>\$ 705,000</b>	<b>\$ 512,754</b>

# Planning & Economic Development (Land) – 10-Year Capital Plan

	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Land										
Planning and Economic Development										
612 - Land Development	705,000	655,636	3,689,280	2,676,665	3,370,520	16,073,742	12,309,464	5,814,773	5,223,979	7,024,980
	\$ 705,000	\$ 655,636	\$ 3,689,280	\$ 2,676,665	\$ 3,370,520	\$ 16,073,742	\$ 12,309,464	\$ 5,814,773	\$ 5,223,979	\$ 7,024,980





# Environmental Services

# Environmental Services - Operating

	Budget 2022	Budget 2023
<b>Revenues</b>		
350 - Stormwater Drainage	\$ 2,589,039	\$ 2,731,742
410 - Water Services	16,357,190	17,229,960
411 - Water Treatment Plant	1,726,166	2,012,872
420 - Wastewater Collection	22,250	23,522
421 - Wastewater Treatment Plant	559,629	328,447
430 - Landfill	4,503,448	4,297,614
	<b>\$ 25,757,722</b>	<b>\$ 26,624,157</b>
<b>Expenses</b>		
350 - Stormwater Drainage	\$ 2,657,055	\$ 2,845,175
410 - Water Services	12,981,052	12,545,891
411 - Water Treatment Plant	2,748,575	2,944,955
420 - Wastewater Collection	1,425,574	1,566,671
421 - Wastewater Treatment Plant	1,402,340	2,509,223
430 - Landfill	4,477,306	4,158,962
	<b>\$ 25,691,901</b>	<b>\$ 26,570,876</b>
<b>Surplus/(Deficit)</b>	<b>\$ 65,821</b>	<b>\$ 53,281</b>

# Environmental Services - Capital

Environmental Services	Submitted	Accepted	Deferred
350 - Stormwater Drainage			
2335013 - STORM - STM-E-4 (WEST LLOYD/CBD)	60,000	60,000	-
2335014 - STORM - Storm Sewer Collection Master Plan	275,000	275,000	-
2335016 - STORM - East Drainage Channel Improvements Phase IV – Channel – Design and Construction Services	2,200,000	2,200,000	-
2335017 - STORM - Northwest Drainage Channel Improvements Phase IV – Planning and Design Services	320,000	320,000	-
2335019 - STORM - 67 Street between 50 Avenue to West of 52 Avenue Ditch Grading – Design and Construction	260,000	260,000	-
410 - Water Services			-
2113626 - WATER - 67 Street Water Line Extension - Design and Construction	505,000	505,000	-
420 - Wastewater Collection			-
2342001 - WWC - Inflow/Infiltration Reduction Program	145,000	145,000	-
2342002 - WWC - 2024 Water and Sewer Replacement Program – Design Services	25,000	25,000	-
2342004 - WWC - NE Effluent Discharge Line	7,500,000	7,500,000	-
2342005 - WWC - 2023 Water Sewer Replacement Program – Construction Services	1,070,000	-	1,070,000
2342006 - WWC - Central Business District Replacement Program – Phase I – Construction Services	4,625,000	4,625,000	-
421 - Wastewater Treatment Plant			-
2342101 - WWTP - Lagoon Desludging	2,000,000	500,000	1,500,000
430 - Solid Waste Services			-
2243004 - SWASTE - Landfill Maintenance Building, Entrance and Public Drop-off (Design and Construction)	2,500,000	-	2,500,000
2343002 - SWASTE - South Entrance Weigh Scale & Earthwork	1,500,000	1,500,000	-
2343001 - SWASTE - Landfill Cell 1.4 - Design and Construction	5,000,000	125,000	4,875,000
2343003 - SWASTE - Landfill Cell 1.3 - Shore-up of Perimeter	125,000	125,000	-
	<b>\$ 28,110,000</b>	<b>\$ 18,165,000</b>	<b>\$ 9,945,000</b>

# Environmental Services – 10-Year Plan




	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
<b>Environmental Services</b>										
350 - Stormwater Drainage	3,115,000	120,000	24,400,000	2,200,000	5,425,000	10,000,000	6,400,000	7,000,000	8,150,000	-
410 - Water Services	505,000	250,000	256,895	4,150,000	4,000,000	270,000	2,270,000	250,000	-	-
411 - Water Treatment Plant	-	5,085,000	-	-	175,000	-	-	175,000	-	-
420 - Wastewater Collection	12,295,000	3,440,000	3,030,000	3,030,000	8,780,000	8,480,000	3,030,000	3,030,000	3,030,000	3,030,000
421 - Wastewater Treatment Plant	500,000	3,500,000	-	-	-	-	-	-	-	-
430 - Solid Waste Services	1,750,000	9,450,000	3,330,000	-	-	-	-	7,100,000	-	-
	<b>\$ 18,165,000</b>	<b>\$ 21,845,000</b>	<b>\$ 31,016,895</b>	<b>\$ 9,380,000</b>	<b>\$ 18,380,000</b>	<b>\$ 18,750,000</b>	<b>\$ 11,700,000</b>	<b>\$ 17,555,000</b>	<b>\$ 11,180,000</b>	<b>\$ 3,030,000</b>



# Proposed Budget Impacts

# Residential Impact


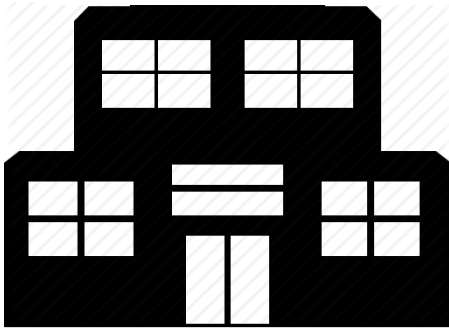
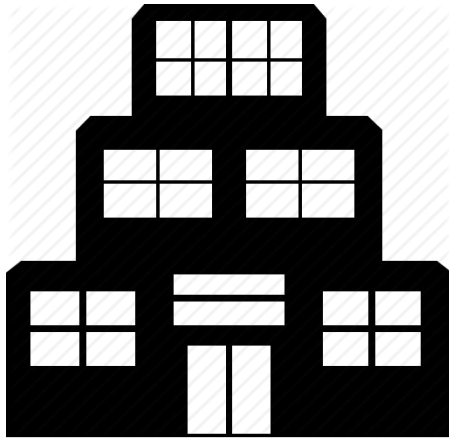
Based on 4.8% municipal tax levy increase and approximate 2% growth  
Assumes no changes in assessed market value or education taxes.

Residential			
	Value of \$250,000	Value of \$350,000	Value of \$500,000
2022	<div>\$1,713 Municipal</div> <div>\$134 Seamless</div> <div>\$662 Education</div> <div>\$2,509 Taxes</div>	<div>\$2,399 Municipal</div> <div>\$188 Seamless</div> <div>\$926 Education</div> <div>\$3,513 Taxes</div>	<div>\$3,427 Municipal</div> <div>\$268 Seamless</div> <div>\$1,323 Education</div> <div>\$5,018 Taxes</div>
2023	<div>\$1,795 Municipal</div> <div>\$100 Seamless</div> <div>\$662 Education</div> <div>\$2,557 Taxes</div> <div>+\$4/mo</div>	<div>\$2,514 Municipal</div> <div>\$141 Seamless</div> <div>\$926 Education</div> <div>\$3,581 Taxes</div> <div>+\$6/mo</div>	<div>\$3,591 Municipal</div> <div>\$200 Seamless</div> <div>\$1,323 Education</div> <div>\$5,114 Taxes</div> <div>+\$8/mo</div>



# Non-Residential Impact

Based on 4.8% municipal tax levy increase and approximately 2% growth.  
Assumes no changes in assessed market value or education taxes

Non Residential			
	Value of \$500,000	Value of \$1,000,000	Value of \$1,500,000
	2022	2022	2022
2023	<div><div>\$6,168 Municipal \$268 Seamless \$1,940 Education</div><div>\$8,376 Taxes</div></div>	<div><div>\$12,336 Municipal \$563 Seamless \$ 3,879 Education</div><div>\$16,778 Taxes</div></div>	<div><div>\$18,503 Municipal \$804 Seamless \$5,819 Education</div><div>\$25,126 Taxes</div></div>
	<div><div>\$6,464 Municipal \$200 Seamless \$1,940 Education</div><div>\$8,604 Taxes</div></div>	<div><div>\$12,928 Municipal \$421 Seamless \$3,879 Education</div><div>\$17,228 Taxes</div></div>	<div><div>\$19,391 Municipal \$601 Seamless \$5,819 Education</div><div>\$25,811 Taxes</div></div>
	+\$19/mo	+\$37/mo	+\$57 mo

# Residential Utility

Based on 5% utility increase

Assumes an overall increase – further work necessary to break down between water, sewer, waste management

Residential	Low Consumption (10 m <sup>3</sup> )	Med consumption (25 m <sup>3</sup> )	High consumption (60 m <sup>3</sup> )
2022	\$96/month	\$153/month	\$297/month
2023	\$101/month +\$5	\$161/month +\$8	\$312/month +\$15

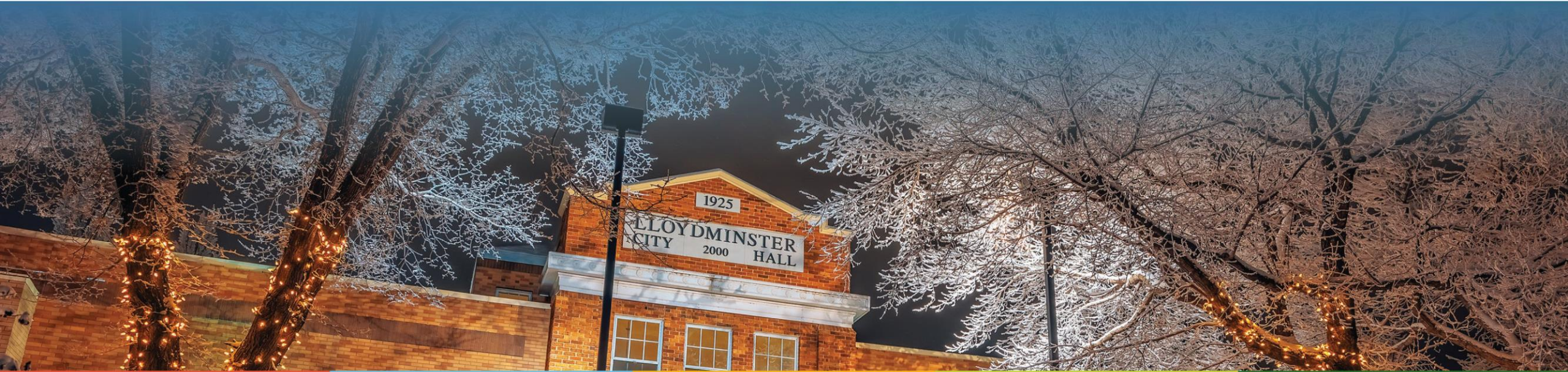
# Non-Residential Utility

Based on 5% utility increase

Assumes an overall increase – further work necessary to break down between water, sewer, waste management

Non Residential	Low consumption (15 m <sup>3</sup> ) ¾" meter	Med consumption (80 m <sup>3</sup> ) 1" meter	High consumption (1,300 m <sup>3</sup> ) 2" meter
2022	\$103/month	\$391/month	\$5,503/month
2023	\$108/month +\$5	\$411/month +\$20	\$5,778/month +\$275





# Summary and Next Steps



# Summary

The draft budget includes a municipal tax levy increase of 4.8%, assumes a 2% growth in assessment, taxation user fee increase of 4.5% and a utility user fee increase of 5% which allows the City of Lloydminster to keep pace with inflationary costs, maintain the current service levels, and contribute a modest amount towards the important Operational and Capital reserves in preparation for the future.

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## Next Steps

1. That Council approve the 2023 Operating Budget with a total operating revenue of \$66,536,158; with operating expenditures of \$107,939,140 resulting in municipal taxation levy requirement of \$41,402,982 (excluding amortization of \$21,769,922) and the 2023 Capital Budget which has total capital revenues of \$63,980,740 to support total costs of \$63,980,740.
2. That Council accept in principle the ten (10) year capital plan.

